



NORMAN REGIONAL HOSPITAL AUTHORITY
Board Meeting
January 27, 2020

MINUTES

The Norman Regional Hospital Authority met in monthly session Monday, January 27, 2020 at 5:30 p.m., in the Norman Regional Hospital Board Room. The meeting Agenda was posted January 23, 2020 on the NRHS and City of Norman websites and at the entrance to Norman Regional Hospital.

Members Present:

Doug Cubberley, Chairman
Tom Sherman, Vice Chair/Secretary
James (Jeff) Kimpel, Ph.D.
Jerome (Jerry) Weber, Ph.D.
Diane Chambers, MD
Kevin Pipes
Mary Womack
Muhammad Anwar, MD
Joan Kemmet-Greenleaf

Others Present:

Richie Splitt, President & CEO
John Manfredo, COO
Brittini McGill, CNO
Paula Price, VP Strategy & Growth
Ken Hopkins, CFO
Meegan Carter, VP Population Health & Wellness
Dr. Farhan Jawed, MD
Kelley Wells, Director Planning & Communications
Larry Harden, Administrative Director Compliance
Danny Kelley, Administrative Director HIT
Teresa Brown, Strategic Planning Specialist
Bryce Ell, Administrative Fellow
Jenny Anderson, Administrative Director Quality & Performance
Lisa White, Manager Performance Improvement & Medical Staff Services
Jennifer Alinger, Support Coordinator, HIT
Sharon Brown, Applications Support Manager, HIT
Carolyn Cole, Systems Analyst, HIT
Kate Burger, Senior Clinical Applications Analyst, HIT
Beth Summers, Systems Analyst, HIT
Dustin Barthelme, Desktop Engineer Supervisor, HIT
Margie Blackwell, Systems Analyst, HIT
Adam Lewis, Technical Support Manager, HIT
Christopher Spain, Desktop Engineer
Jamie Behne, Systems Analyst, HIT
Karen Birkenholz, Systems Analyst, HIT

Stacy Matlock, Systems Analyst, HIT
Julie Wallace, Specialist Pharmacy Clinical, HIT
Greg Peery, Engineer Server, HIT
Johnny Grandstaff, Senior Clinical Applications Analyst
Bob Hamilton, Server Engineer, HIT
Austin Smith, Desktop Engineer, HIT

Recorder: Claudia Todd, Executive Assistant

Agenda Item I. Meeting Called to Order

Mr. Cubberley called the January 27, 2020, Norman Regional Hospital Authority meeting to order at 5:35 p.m.

Agenda Item II. Introduction and Recognition of Outstanding Healers

- A. February 2020 Healer of the Month – Carolyn Cole, Systems Analyst, Health Information Technology (HIT), introduced by Sharon Brown, Applications Support Manager, HIT.

Mr. Cubberley introduced Ms. Brown who presented Ms. Cole as the Outstanding Healer for February 2020. Ms. Brown shared she has worked with Ms. Cole since 2008 and Ms. Cole has worked for Norman Regional for 33 years. Originally, she had planned to work here a short while and then move on to another facility. She stayed, however, because Norman Regional felt like home. She transitioned to Health Information Technology (HIT) in 2008. She supports nursing documentation and is well respected due to her extensive knowledge.

Ms. Brown shared comments that HIT team members provided. Carolyn's dedication and commitment to this health system and its healers is inspirational. Combined with her wealth of knowledge of nursing and other departmental unit practices, she is a truly valued employee, who is passionate about healing others. Carolyn is a healer in every sense of the word. Our ICare values can be taught and demonstrated by anyone and be practiced over time, but sometimes they are just innate to a person. Her role is more than just a job, it is an opportunity to impact her HIT team, her organization, but most importantly the patients we care for.

Ms. Cole thanked everyone. She stated she has been blessed to be part of this family. Friday will be her last day at work and she will miss everyone.

Mr. Cubberley congratulated and thanked Mrs. Cole on behalf of the Board for her outstanding dedication, professionalism, compassion, and positive attitude that continues to make Norman Regional Health System a caring, high quality system.

Ms. Brown, Ms. Cole, Ms. Alinger, Ms. Burger, Ms. Summers, Mr. Barthelme, Ms. Blackwell, Mr. Lewis, Ms. Spain, Ms. Behme, Ms. Birkenholz, Ms. Matlock, Ms. Wallace, Ms. Perry, Mr. Grandstaff, Mr. Hamilton, and Mr. Smith left the meeting at

5:40pm.

Agenda Item III. T-Set Update

Ms. Price and Ms. Wells presented an overview of Norman Regional Health System's (NRHS) partnership with the Tobacco Settlement Endowment Trust (TSET). Norman Regional is the lead agency in Cleveland, Grady and McClain Counties. Over the 15 years, NRHS has received approximately \$9 million dollars from TSET on initiatives and leadership in 3 counties to reduce tobacco use, improve physical activity, reduce rates of obesity and improve nutrition.

Ms. Price presented the history of TSET. In 1996, the Oklahoma State Attorney General filed a lawsuit against big tobacco companies, alleging the tobacco companies had normalized smoking and targeted the nation's youth. By 1998, 45 other states had joined Oklahoma in the lawsuit. A Master Settlement Agreement for funding was issued and would continue in place as long as tobacco products were sold across the nation. In 2000, Oklahoma became the first state to vote to protect the Master Settlement Agreement Fund thus establishing the TSET.

Each year, the settlement earnings payment is split as follows:

- TSET – 75%
- The Legislature – 18.75%
- Attorney General's Office – 6.25%

The first research grant was awarded in 2009. In 2011, for the first time in history, Oklahoma had more former smokers than present smokers. Tobacco use in Oklahoma began being tracked in 1990. In the first year of tracking, tobacco use by Oklahomans was at 33%. As of 2019, that rate had decreased to 19.7% of the population. From 2001 to present, cigarette sales are down by more than 1 billion packs. In 2019, an additional tobacco tax increase was implemented to continue to deter smoking.

In 2005, NRHS wrote their first grant for \$85,000 to partner with Cleveland County. The focus at that time was on Communities of Excellence. A few years later, NRHS wrote a new grant request to include Grady and McClain Counties. During this cycle, NRHS began reviewing policies on smoking at the municipal level, public places, schools, parks and parking lots across Cleveland County. In 2011, NRHS applied and received a grant for the Communities of Excellence in Nutrition & Fitness for Cleveland County. This grant began to address tobacco use and its connection to nutrition and physical activity.

Ms. Price introduced Kelly Wells, NRHS Director of Planning and Communications and the Director of the TSET program for NRHS. In 2015, NRHS was awarded a 5 year grant, the Healthy Living Program. It focuses on tobacco cessation, Healthy Nutrition and Physical Activity. NRHS received grant funding for Cleveland, Grady and McClain counties until 2020. The program awarded grants to 50 organizations, in 62 counties across the state and covers 94% of the state's population. The goal of the program is to reduce tobacco use and address obesity; which are the 2 primary causes of death in Oklahoma. Strategic partnerships with businesses, city governments, community institutions & organizations and schools to encourage Oklahomans to move more, eat

better and to be tobacco free. Data from TSET reports show adults reporting little to no physical activity in a 30 day time period was at 38.2%. In 2019, that number improved/decreased to 27.2%. On the other hand, TSET also reported from 1990 to 2019, the obesity rate in Oklahoma increased from 11.6% to 34.8%.

To promote healthy lifestyles, many communities such as Chickasha, Lexington, Noble, Norman and Moore are hosting Open Street Nights. These free community events are for the entire family and provide activities for children and adults to promote physical activity. TSET has also provided funding for sidewalks and trails to promote walking within the community.

NRHS has applied for the next round of grant funding called Healthily Living Program 2.0. This grant will be for Cleveland, McClain and Grady Counties. The grants will focus on geographic areas within Oklahoma that demonstrate the greatest need of intervention for tobacco control & obesity prevention. In addition, populations with the highest health related risk factors will receive the greatest attention/priority. Year One will focus on Community Health Needs Assessment results and Community Partner Developments to determine the most effective strategies. Vaping will be a new focus and priority. Grants will be awarded in May 2020.

Ms. Wells played the new vaping video recorded by Dr. Kate Cook, Pediatric Hospitalist and Norman Public Schools superintendent, Nick Migliorino and NPS Students called "Your Welcome". The video aims to educate youth on the dangers of vaping.

Agenda Item IV. Approval of December 2019, Norman Regional Hospital Authority Board Meeting Minutes

Mr. Cubberley asked for approval of the December 16, 2019, Board Meeting Minutes.

ACTION TAKEN: Dr. Kimpel made the motion to approve the December 16, 2019 Board Meeting Minutes as presented. Mr. Pipes seconded the motion, and the motion was approved unanimously with aye votes from Mr. Cubberley, Dr. Weber, Dr. Kimpel, Mr. Pipes, Ms. Womack, Dr. Chambers, Dr. Anwar, Ms. Greenleaf and Mr. Sherman.

Agenda Item V. Performance Updates

Ms. Anderson provided information on the Norman Engagement Walls (NEWs) and the Clinical Excellence PDSA's (Plan, Do, Study, Act).

Ms. Anderson stated the Severe Sepsis Mortality had been increasing and Septic Shock Mortality was decreasing. They met with Coding, identified documentation opportunities and worked with Hospital medicine to implement the changes. Those changes allowed a more accurate picture of the severity of the patient and we saw improvements in 4th quarter 2019. A Severe Sepsis Mortality Review Group was formed in November 2019. This group meets monthly to review every Sepsis Mortality cases and monitors for trends.

There are 3 categories for Sepsis Mortality: Simple, Severe and Shock. The PDSA's goal is for an overall rate in these areas combined of less than 10% in 3 months. We are currently at 13.96% but are trending downward each quarter.

The PDSA goal for the CMS Sepsis Bundle is to be above 70%. We are currently at 68.4%, which is trending upward and is above our previous average.

Falls with Injury stands at 37 to date and we are seeing a downward trend over the last couple of months. The Rehabilitation Unit started a trial with Posey Alarms and saw a decrease in their fall rate. Due to the success of this trial, the Posey Alarms will be rolled out on a wider scale to multiple units within the hospital.

Central Line Improvements PDSA focuses on standardizing use of the fully stocked tote and Central Line insertion checklist. The checklist consists of:

- Operational checklist for CLABSI prevention and best practice
- Standardized Checklist – one person responsible for only the checklist and monitoring the appropriate process
- Role Definitions – include safe culture of “see something, say something”.

Pressure Injuries have seen improvements. The PDSA interventions were put in place and combined with one on one reviews with managers and staff, helped lead to these reductions.

Surgical Site Infections PDSAs have been put in place and we are starting to see a slight reduction. Separate PDSA's are in place for C-Sections, Knees and Hips in order to help each area focus on their strengths and areas of improvement.

The Service Excellence goals were increased from the 60th percentile to the 65 percentile. In order to reach this goal, we are:

- Sending Managers and Directors to a symposium for ideas and training
- Service Excellence is a sustaining agenda item on department meetings
- Unit based Councils will have a Patient Experience representative and a Safety and Quality representative who will attend committee meetings and come together to share what they have learned.

Agenda Item VI. Approval of the December 2019 Norman Regional Health System Financial Statements

Mr. Hopkins presented the December 2019 Norman Regional Health System Financial report -

December 2019 Financial Performance

- Gross Revenues (Budget \$188,501,889) \$201,642,041
- Net Patient Revenue (Budget \$40,944,463) \$40,070,678
- Total Operating Expenses (Budget \$40,731,562) \$42,464,733
- Total Operating Revenues (Budget \$41,367,280) \$43,491,113
- Operating Income (Budget \$635,718) \$1,026,380
- Non-Operating Revenues (Expenses) (Budget \$1,154,307) (\$2,276,576)

- Excess Revenues over Expenses (Budget \$1,790,025).....(\$3,302,956)

Year-to-Date

- Operating Income (Budget \$6,643,376)..... \$4,424,120
- Non-Operating Revenues (Expenses) (Budget \$5,925,842).....(\$9,453,072)
- Excess Revenues over Expenses (Budget \$12,569,218)..... \$13,877,192
- Accounts Receivable Days..... (Budget 43 Days).....46.6 Days
- Days Cash on Hand.....199.5 Days

ACTION TAKEN: Mr. Pipes motioned to approve the November 2019 NRHS Financial Statements. Dr. Weber seconded the motion. November financials were approved unanimously with aye votes from Mr. Cubberley, Dr. Weber, Dr. Kimpel, Mr. Pipes, Ms. Womack, Dr. Chambers, Dr. Anwar, Ms. Greenleaf and Mr. Sherman.

Agenda Item VII. Medical Staff

- A. Dr. Jawed presented the Medical Staff report. He stated the Medical Executive Committee (MEC) met on January 8, 2020.

He thanked the members of MEC for the opportunity to serve as Chief of Staff. Dr. Voto could not attend the board meeting due to a prior commitment.

Old Business:

- Dr. Jawed reported TigerConnect is a larger task than the previous app due to its platform and the addition of out-patient providers. Dr. Jawed continues to make contact to all providers who have not yet registered.

New Business:

- Ms. Howard, Lead Clinical Dietitian reported the team had completed a failure mode and effects analysis (FMEA) on tube feeding order sets. The analysis helped and a new policy and order set were needed. This policy was presented to bariatric, general surgery, hospital medicine, critical care and gastroenterology. Approval of the tube feeding set and process was approved by MEC.
- Dr. Gautam reported Dr. Sellers will no longer take general cardiology call but will remain on interventional call.
- Pharmacy Policy Approval – Dr. Narotam presented revisions to the Administration of Contrast Media policy. Due to questions on verbiage, the Radiology department will review further and return to MEC for approval at a later date. Revisions to policies for Interventional Radiology/Vascular Access Registered Nurse Certification Policy, Interventional Radiology/Fluoroscopy Radiologic Technologists Certification Policy, Nuclear Medicine Department Technologist Certification Policy, Radiation Therapy Department Therapist and Dosimetrist Certification Policy, Radiography/CT/MRI/Mammo Department Technologist Certification Policy and Sonography Technologist Certification Policy were approved.

- Electronic Prescribing of Controlled Substances – Dr. Jawed reported the Oklahoma Board of Narcotics and Dangerous Drugs (OBND) and the Drug Enforcement Agency (DEA) announced January 1, 2020, providers may no longer use paper scripts to prescribe controlled substances. These will now must be submitted electronically.

Department Reports:

- Pediatric Hospitalist – Dr. Cook reported they have seen quadruple cases of RSV patients compared to last year. They are looking at each case for continued process improvement purposes. EMSStat will receive new high-flow cannulas for transport units. The high-flow devices will also expand to the pediatric unit. Dr. Cook's new video on vaping, "Your Welcome" was released this month and can be viewed on Youtube. Dr. Jennifer Baker will begin as a Pediatric Hospitalist in January.
- Pharmacy & Therapeutics Committee – Dr. Lawrence Carter reported the request to add Xofluza to the formulary was declined due to effectiveness vs cost. The R.E.C.K. protocol (Ropivacaine, Epinephrine, Clonidine, Ketorolac) was added for knee and hip surgeries and has shown to be just as effective. Droperidol and Myfortic were added to the formulary.
- Surgery Department – Dr. Chace reported the department recently trialed reusable, FDA-approved chips for our surgical robotics program. Results are pending. A large number of surgical cases are expected to be added due to the recent addition of the orthopedic surgeons. The Endocrine block times were reviewed for changes in scheduling and central lines were discussed.

Medical Staff Report:

- Dr. Boyd reported he had an opportunity to help another organization with their Medical Executive Committee development. He expressed his gratefulness for our own MEC and their dedication to communication and organization surrounding our own medical staff processes. Dr. Boyd announced Dr. John Christiansen passed away this past week. Dr. Christiansen was on the NRHS medical staff for 45 years.

Hospital Administration:

- Ms. McGill reported the nurse extern program has been in place for 9 months and is going well. We anticipate retaining all participants and plan to double the size of the program this summer. Currently working to match the externs with their preferred units.
- Ms. Carter reported temporary privileges have been extended to Dr. Jacinto Zambrano. The acquisition of Oklahoma Sports and Orthopedics Institute and Central Oklahoma Surgical Institute are complete and 90 new employees are providing care as NRHS healers.
- Mr. Manfredo reported on Inspire Health. About 40 physicians participated and provided feedback during a pre-design meeting. It is anticipated that 20% of the expansion drawings will be completed by the end of February. The groundbreaking is planned for late fall 2020. Super User rounds took place January 15th and 16th and will be held again on February 11th and 12th. Initial master planning and configurations are being reviewed for the freestanding Emergency Department for the Highway 9 location. Hospital Administration and

other leadership continue to meet to discuss options for the Porter campus transformation. "Doc Talk" boards are being added to all physicians lounges to communicate Inspire Health information more routinely and effectively.

- Mr. Splitt expressed his thankfulness for the providers who participated in the December pre-design meetings and encouraged their continued attendance. Mr. Splitt recognized Dr. Mantooth for her dedication and leadership as (former) Chief of Staff.

Hospital Board Report:

- Mr. Cubberly stated he has requested the NRHA Board meeting agenda be placed inside the MEC meeting packet each month. The Board will continue with Community Benefit education topics each month in order to better inform trustees and our community on the services provided by the health system.

B. Approval of the Cardiovascular Medicine Revised Privilege Request Form

Mr. Cubberley announced the Approval of the Cardiovascular Medicine Revised Privilege Request Form has been tabled for further discussion.

Agenda Item VIII. Strategic Planning Committee

Dr. Weber reported for the Strategic Planning Committee, which met on January 6, 2020.

- Ms. McGill reported unprecedented volumes in pediatrics, with 18-20 patients (90% under the age of 2) daily due to Respiratory Syncytial Virus (RSV).
- Mr. Hurley provided an Emergency Services update highlighting:
 - Fiscal Year 2018 (FY-18) was a record setting year for visits - approximately 9,500 due to a very active flu season. Volumes for this fiscal year (FY19) are a little above projected volumes.
 - Discussed LWOBs (Patients that have left the facility without being seen by a provider). As volumes continue to increase, the LWOB rate has also increased.
 - A PDSA was conducted for admissions at Porter. A team was assembled to identify reasons for admission delays for the Assign-to-Occupy (ATO) process. ATO process is the time it takes for a patient to get from the emergency department to the floor. Adjustments were made and the ATO time improved by 12 minutes.
- Ms. Burgess, Administrative Director of Ambulatory Services introduced Toby Branum, Director of Ambulatory Services and Carolyn Jeffreys, Manager GI of Norman.
 - Ms. Jeffrey reported there are 5 physicians at GI of Norman. They are actively searching for a 6th physician.
 - Mr. Branum presented a Strength, Weakness, Opportunity and Threats (SWOT) Analysis for GI of Norman.
- Ms. Benn, Director of Provider Development & Integration provided an update

- on provider recruitment in 2019.
- Mr. Manfredo, Chief Operating Officer reported ongoing discussions with a local Ophthalmology provider about potential recruitment.
 - Ms. Carter provided an update on the recent acquisition of the Orthopedic Clinic. It's new name is Ortho Central.
 - Mr. Manfredo provided an update on Inspire Health:
 - We are in the Pre-design phase of the HealthPlex
 - Working on master plan for the Freestanding Emergency Department
 - Negotiations continue with Construction Manager
 - Discussions on what departments should be on site or off-site
 - Mr. Splitt announced a small group of board members and city officials toured the Pete White Senior Wellness Center in Oklahoma City to learn more about its design, services and utilization.

Agenda Item IX. Finance Committee

A. Report from the January 20, 2020 Finance Committee

Tom Sherman shared the following updates were provided:

- a. Ms. Carter reported the CMS comprehensive joint replacement reconciliation payments report was released. These payments are received by Hospitals nationwide for performance. Norman Regional ranked 3rd in the State.
- b. Mr. Harden provided the Risk Management update for the 2nd quarter. There were no CMS Exclusions and no privacy or compliance complaints.
- c. Ms. Price reported ongoing discussions with the City of Norman concerning transportation issues related to healthcare. The City of Norman will provide monthly updates on the number of riders participating in the (para-transit) transportation services partially funded by Norman Regional.

B. Mr. Manfredo presented for approval capital items totaling \$811,130:

- a. Prime X 1115X Stretcher with Big Wheel Advanced Mobility - \$290,760
- b. Coagulation Instrumental ACL TOP 350 CTS - \$120,000
- c. Power-Load Cot - \$192,282
- d. Updating fixtures, furniture and flooring Nephrology Associates - \$,50,000
- e. EVIS EXERA III (CF-HQ19OL/I) Colon videoscope - \$74,727
- f. NICU Flooring - \$83,360

ACTION TAKEN: Mr. Pipes made a motion to approve the Capital Equipment Request, cost \$811,130 as recommended by the Finance Committee. Dr. Weber seconded and the motion was approved unanimously with votes from Mr. Cubberley, Dr. Weber, Mr. Pipes, Mr. Sherman, Dr. Kimpel, Ms. Womack, Dr. Anwar, Ms. Greenleaf and Dr. Chambers.

C. Resolution to Change Master and Bond Trustee

ACTION TAKEN: Dr. Weber made a motion to approve the Resolution to Change

Master and Bond Trustee as recommended by the Finance Committee. Dr. Kimpel seconded and the motion was approved unanimously with votes from Mr. Cubberley, Dr. Weber, Mr. Pipes, Mr. Sherman, Dr. Kimpel, Ms. Womack, Dr. Anwar, Ms. Greenleaf and Dr. Chambers.

Agenda Item X. Old Business

Mr. Splitt reported we reached our goal of 70% or more participation in the Gallup Q12+ Healer Engagement survey. The Overall Mean score went up by 0.1%. Three new questions were added to the original Q12 survey. The purpose of the new questions is to provide specific feedback regarding accountability. Our goal is to ensure we are developing actions plans that are specific to each department and we are working to make a difference in the work environment.

Norman Regional received 4 Women's Choice Awards – including the Best Hospital for Bariatric Surgery, Heart Care, Orthopedics and Stroke Center. The marketing department will begin promoting these.

Ms. McGill reported the RSV cases are beginning to decrease, but Flu B numbers are increasing. In response to the recent Corona Virus concerns, the registration, triage and emergency departments have all updated their questionnaires; signage is being reviewed and updated and should be approved for distribution very soon. Dr. Kolli, Infectious Disease, will be appearing on a local news station to share accurate coronavirus information and precautions for the general public.

Agenda Item XI. New Business

No new Business.

Agenda Item XII. Administrative Report

Ms. Price announced Mr. Splitt is an honoree for most admired CEO and Mr. Hopkins is an honoree for most admired CFO by the Journal Record.

Mr. Splitt shared an Urgent Action Alert from the Oklahoma Hospital Association concerning the Supplemental Hospital Offset Payment Program (SHOPP) and the possible threat to its current funding structure. SHOPP is a vitally important Program to Norman Regional and more than 60 other hospitals across Oklahoma. The Program supplements existing state Medicaid appropriations in order to alleviate often unpredictable swings in the state's budget from year to year.

Mr. Splitt reported the Governance Committee recommended the April Board meeting be moved to the noon hour. This would allow board members and the Executive team to attend the Journal Record program for the CEO and CFO recognitions. Mr. Cubberly asked Board Members to review their calendars for availability and to notify Claudia Todd for conflicts. There will be an action item on the agenda next month to potentially move the meeting time.

Mr. Splitt reported the City Council met this evening to review their current budget status. The sale of City-owned property on the Porter campus was mentioned during the meeting.

Agenda Item XIII. Proposed Executive Session

A. Proposed Vote to Convene an Executive Session Pursuant to 25 Okla. Stat. Section 307 B.4. to Discuss with Legal Counsel Pending Internal Peer Review/Credentialing Investigation Regarding the Medical Staff Members/Applicants Listed Below;

ACTION TAKEN: Dr. Weber made a motion to adjourn into Executive Session. Ms. Greenleaf seconded and the motion was approved unanimously with aye votes from Mr. Cubberley, Dr. Weber, Mr. Pipes, Dr. Kimpel, Ms. Womack, Dr. Chambers, Dr. Anwar, Ms. Greenleaf and Mr. Sherman.

Ms. Wells, Ms. Anderson, Ms. White, Mr. Kelley and Ms. Brown left the meeting at 7:17pm.

B. Medical Staff Recommendations Regarding the Medical Staff Members/Applicants as Listed in XIII.B 1-2 Below.

1. Recommend New Provisional Medical Staff Appointments

- a. Hoi Chan, MD – Emergency Medicine
- b. Mahate Parker, MD – OB/GYN
- c. Elias Solomon, MD – Surgery
- d. Lane Tinsley, MD – Medicine
- e. Jacinto Zambrano, MD – Emergency Medicine
- f. Allison Nguyen, PA-C – Hospital Medicine
- g. Ted Jeffers, APRN-CNP – Pediatrics
- h. Kathryn Cambron, MD – Teleradiology
- i. Shannon Calhoun, MD – Teleradiology
- j. Eugene Chung, MD – Teleradiology
- k. Robert Cirillo, MD – Teleradiology
- l. Jason Grennan, MD – Teleradiology
- m. Timothy Conner, MD – Teleradiology
- n. David Henley, MD – Teleradiology
- o. Jonathan Jaksha, MD – Teleradiology
- p. Steven McCormack, MD – Teleradiology
- q. Matthew Mendlick, MD – Teleradiology
- r. Farukh Mian, MD – Teleradiology
- s. Mohammed Quraishi, MD – Teleradiology
- t. Gregory Peters, MD – Teleradiology
- u. Jonathan Reed, MD – Teleradiology
- v. Cassandra Clay, DO – Hospital Medicine
- w. Brittany McShane, DO – Hospital Medicine

2. Recommend Medical Staff Reappointments:
 - a. Farhan Jawed, MD – Behavioral Medicine
 - b. Ahmad Ashfaq, MD – Medicine
 - c. Elaine Nordhues, MD – Medicine
 - d. Kumar Ennamuri, MD – Medicine
 - e. Chintan Parikh, MD – Medicine
 - f. Tariq Mahmood, MD – Medicine
 - g. Sumbal Nabi, MD – Medicine
 - h. Joe Womble, MD – Hospital Medicine
 - i. Merl Kardokus, MD – Radiology
 - j. Andrew Goldberg, MD – Medicine
 - k. Rita Hancock, MD – Medicine
 - l. Elise Wiesner, MD – Medicine
 - m. Kela Lindsey, APRN-CNP – Cardiovascular Medicine
 - n. Nichole Womble, APRN-CNP – Hospital Medicine

C. Request to Adjourn Out of Any Such Executive Session and Return to Regular Session

ACTION TAKEN: Mr. Pipes made a motion to adjourn out of Executive Session and return to regular session. Dr. Kimpel seconded, and the motion was approved unanimous aye votes from Mr. Cubberley, Dr. Weber, Dr. Kimpel, Dr. Chambers, Ms. Womack, Mr. Pipes, Dr. Anwar, Ms. Greenleaf and Mr. Sherman.

Mr. Cubberley noted the Board returned to regular session. There were no decisions or votes taken except to return to regular session and any information shared during the Executive Session is privileged and needs to remain in Executive Session.

D. Proposed Vote to Approve or Disapprove the Medical Executive Committee Recommendations Regarding Credentialing of the Referenced Medical Staff Members as Listed in XII B 1-2.

ACTION TAKEN: Mr. Pipes motioned to approve credentialing items as recommended by Medical Executive Committee and Credentials Committee of all referenced Medical Staff members listed in XII B 1-2, with the exception of one physician. Dr. Weber seconded, and the motion was approved with unanimous aye votes from Mr. Cubberley, Mr. Weber, Dr. Kimpel, Dr. Chambers, Ms. Womack, Mr. Pipes, Dr. Anwar, Ms. Greenleaf and Mr. Sherman.

E. Proposed Vote to Table the Medical Executive Committee Recommendations Regarding Credentialing of one physician Referenced in the Medical Staff Members as Listed in XIII B 1-2.

ACTION TAKEN: Dr. Weber motioned to postpone the review to approve credentialing pending further information for one physician as recommended by Medical Executive Committee and Credentials

Committee. Mr. Pipes seconded, and the motion was approved with unanimous aye votes from Mr. Cubberley, Mr. Weber, Dr. Kimpel, Dr. Chambers, Ms. Womack, Mr. Pipes, Dr. Anwar, Ms. Greenleaf and Mr. Sherman.

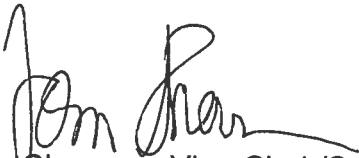
Agenda Item XIV. Board Open Discussion

Mr. Splitt announce Dr. Tom Thurston, pediatrician will be moving to honorary staff. Dr. Thurston has been on the staff for 57 years and provided remarkable care to numerous children in our community and beyond.

Agenda Item XV. Adjournment

ACTION TAKEN: Mr. Pipes made a motion to adjourn the meeting at 7:33p.m. Dr. Weber seconded, and the motion passed unanimously with aye votes from Mr. Cubberley, Dr. Weber, Mr. Pipes, Dr. Kimpel, Ms. Womack, Dr. Chambers, Dr. Anwar, Ms. Greenleaf and Mr. Sherman.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "Tom Sherman", with a long horizontal flourish extending to the right.

Tom Sherman, Vice-Chair/Secretary