

CITY COUNCIL BUDGET RETREAT
MUNICIPAL BUILDING CONFERENCE ROOM
201 WEST GRAY, NORMAN, OK

FEBRUARY 26, 2019

5:30 P.M.

- 1. DISCUSSION REGARDING THE FYE 2020 CAPITAL BUDGET AND THE FYE 21 – FYE 24 CAPITAL IMPROVEMENTS PLAN.**

CAPITAL FUND 50 FYE 2020 CAPITAL BUDGET and FYE 2021 – 2024 PLAN

City Council

February 26, 2019





CAPITAL BUDGET CALENDAR

- November 20, 2018
 - Update on funded projects & discussion of Council priorities
- **February 26, 2019**
 - **Discussion on adjustments & proposed new projects**
- April 23, 2019
 - Review of final proposed budget for FYE 2020



SALES TAX GROWTH ASSUMPTIONS

- 4.0% Over Projected FYE 19 estimates
- 4.0% Increase in FYE 2021 – 2024 Revenues



FUNDING SOURCES FOR FUND 50

- Capital Sales Tax (7/10ths of second cent sales tax)
- General Obligation Bonds
- Interest Income
- Grants
- Private Development Funds

HISTORIC ADOPTED BUDGETS BY PURPOSE

<u>Guideline</u>	<u>FYE13</u>	<u>FYE14</u>	<u>FYE15</u>	<u>FYE16</u>	<u>FYE17</u>	<u>FYE18</u>
27% Capital Outlay	26.3%	25.5%	27.0%	27.6%	33.4%	27.0%
25% Street Maintenance	13.0%	18.6%	18.7%	19.7%	19.2%	19.6%
36% Other Projects & Debt Service	32.6%	18.4%	29.5%	43.6%	42.7%	34.8%
5% Existing Facility Maintenance	4.3%	4.8%	4.9%	2.6%	3.4%	3.6%
7% General Contingency	6.8%	7.0%	7.0%	7.0%	0.8%	7.0%
Available for New Projects	17.0%	25.7%	12.9%	-0.3%	0.5%	8.0%
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

SIGNIFICANT CAPITAL FUND 50 PROJECTS CLOSED FYE19

Closed means work is complete and all bills are paid.

- Treasury Area Safety
- GIS Mapping Update FYE17
- Burlington Drive Drainage Improvements
- St. James Park, Section 5 Stormwater Pipe Relining
- Fleet Window Replacement
- Sutton Wilderness Trail & Parking Improvements
- Little Axe Community Center & Sports Complex Improvements
- Fire Station 4 Driveway Replacement

(Closed between July 1, 2018 & February 2, 2019)



SIGNIFICANT CAPITAL FUND 50 PROJECTS COMPLETED FYE19

Completed means work is finished but not all bills have been paid.

IT Department

- City Data Storage Center (\$1,401,000)


Police Department

- Animal Welfare Fencing (\$45,000)

SIGNIFICANT CAPITAL FUND 50 PROJECTS COMPLETED FYE19

Public Works Department

- Main Street Enhancement (Streetscape) – Park Drive to James Garner Avenue (\$3,830,000)
- 12th Avenue SE Bond Project – State Highway 9 to Cedar Lane (\$2,795,000)
- TMDL Compliance & Monitoring Plan Implementation, Year 2 (\$300,000)
- Sidewalks and Trails – 24th Ave. NE (\$85,000)
- State Highway 9 Multimodal Path, between 24th Ave. SE & 36th Avenue (\$938,576)
- 36th Avenue NW and Havenbrook Street Traffic Signal & Intersection Widening (\$1,270,000)
- Lindsey Street Bond Project from 24th Ave. SW to Berry Road (\$26,817,000)
- CDBG-DR Grant Infrastructure Projects (\$14,500,000)
- James Garner Ave. Phase 1 - Intersection of Acres Street & James Garner Ave. (\$1,970,000)
- 2010 Street Maintenance Bond Program



FYE 2017-2021 STREET MAINTENANCE BOND PROGRAM

5-YEAR \$25 MILLION

(MARCH 1, 2016 VOTER APPROVED)

- ***Street Maintenance [Year 1] FYE 2017***
 - Urban Asphalt Pavement *[100% Complete]*
 - Urban Concrete Pavement *[100% Complete]*
 - Rural Road Rehabilitation *[100% Complete]*
 - Urban Road Reconstruction *[100% Complete]*
 - ***Street Maintenance [Year 2] FYE 2018***
 - Urban Asphalt Pavement *[100% Complete]*
 - Urban Concrete Pavement *[100% Complete]*
 - Rural Road Rehabilitation *[Spring 2019 Construction]*
 - Urban Road Reconstruction *[25% Complete]*
 - ***Street Maintenance [Year 3] FYE 2019***
 - Urban Asphalt Pavement *[Under Construction]*
 - Urban Concrete Pavement *[Under Construction]*
 - Rural Road Rehabilitation *[Spring 2019 Construction]*
 - Urban Road Reconstruction *[Spring 2019 Construction]*
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Walnut Road (Urban Asphalt)



Lahoma Avenue (Urban Reconstruct)



Thistlewood Drive (Urban Concrete)



Imhoff Road – 180th Avenue SE to West End (Rural Road)



2012 TRANSPORTATION/STORMWATER BOND PROGRAM

<u>Work Year</u>	<u>Project</u>	<u>Bond Budget</u>	<u>Actual Cost</u>
– 2014/2015	Cedar Lane Road: 12th Ave. – ½ Mile East of 24th Ave. SE <ul style="list-style-type: none"> Completed July 2015 	\$9,846,790	\$10,048,310*
– 2016/2017	Lindsey Street: 24th Avenue SW to Berry Road <ul style="list-style-type: none"> Completed July 2018 	\$32,945,120	\$42,135,770
– 2017	Franklin Road Bridge: ½ Mile West of 12th Avenue NW <ul style="list-style-type: none"> Completed August 2017 	\$4,520,830	\$4,219,680
– 2018	12th Avenue SE: SH-9 to Cedar Lane Road <ul style="list-style-type: none"> Completed November 2018 	\$3,181,020	\$3,393,780
– 2018	Main Street Bridge: ½ Mile West of 36th Avenue SW <ul style="list-style-type: none"> Construction Began August 13, 2018 	\$4,138,410	\$7,038,000*
– 2019/2020	24th Avenue East: Lindsey Street – Robinson Street <ul style="list-style-type: none"> ODOT Bid Opening Spring 2019 Begin Construction Summer 2019 	\$13,007,510	TBD
– 2020/2021	36th Avenue NW: Tecumseh Road – Indian Hills Road <ul style="list-style-type: none"> Phase 1 – Begin Construction Spring 2020 Phase 2 – Begin Construction Spring 2021 	\$16,920,510	TBD
– 2021/2022	Alameda S.: 1/2 Mile East of 24th Ave. SE – 48th Ave. SE <ul style="list-style-type: none"> Begin Construction Spring 2021 	\$4,942,510	TBD
	Total	\$89,502,700	\$66,835,540

*City Share Remained the Same

2012 TRANSPORTATION/STORMWATER BOND PROGRAM BUDGET STRATEGY

Total Bond Amount	\$42,500,000
Current Projection	\$48,300,000
<u>*Estimated Deficit</u>	<u>\$3,800,000</u>

Proposed Additional Program Budget Revenue/Savings

– Savings from remaining 3 Bond Projects	\$0.5 Million
– Transfer of surplus funds from 2010 Street Maint. Bond Program	\$2.0 Million*
– Transfer of surplus funds from 2016 Street Maint. Bond Program	\$1.5 Million
– Recoupment fees, deferral fees, traffic impact fees	\$1.0 Million
– Additional contributions from NUA for waterline relocations	\$0.5 Million
– Other State/Federal Grants	<u>\$0.3 Million</u>
Total	\$5.8 Million

*Council transferred these funds to Capital Fund Balance in November 2018.



SIGNIFICANT PROJECTS UNDERWAY FYE19

- West Main Street Bridge Bond Project (\$7,000,000)
- TMDL Compliance & Monitoring Plan Implementation, Year 3 (\$300,000)
- Fire Administration Building Renovation – 85% complete
- Comprehensive Land Use Plan Update
- 24th Avenue NW & Tee Drive (\$494,293)



ESTIMATED COST INCREASES IN FUNDED FYE20 PROJECTS

- Playground Component Replacement Citywide (\$5,000)
- Park Shelter, Restroom & Structure Maintenance (\$10,000)
- 12th Avenue SE & Triad Village Drive New Signal (\$10,000)
- North Flood Avenue & Venture Drive New Signal (\$80,000)
- Street Striping (\$50,000) for a total of \$100,000
- 710 Asp Avenue City Parking Lot Project (\$51,000)
- Park Site Amenities & Beautification (\$8,000)



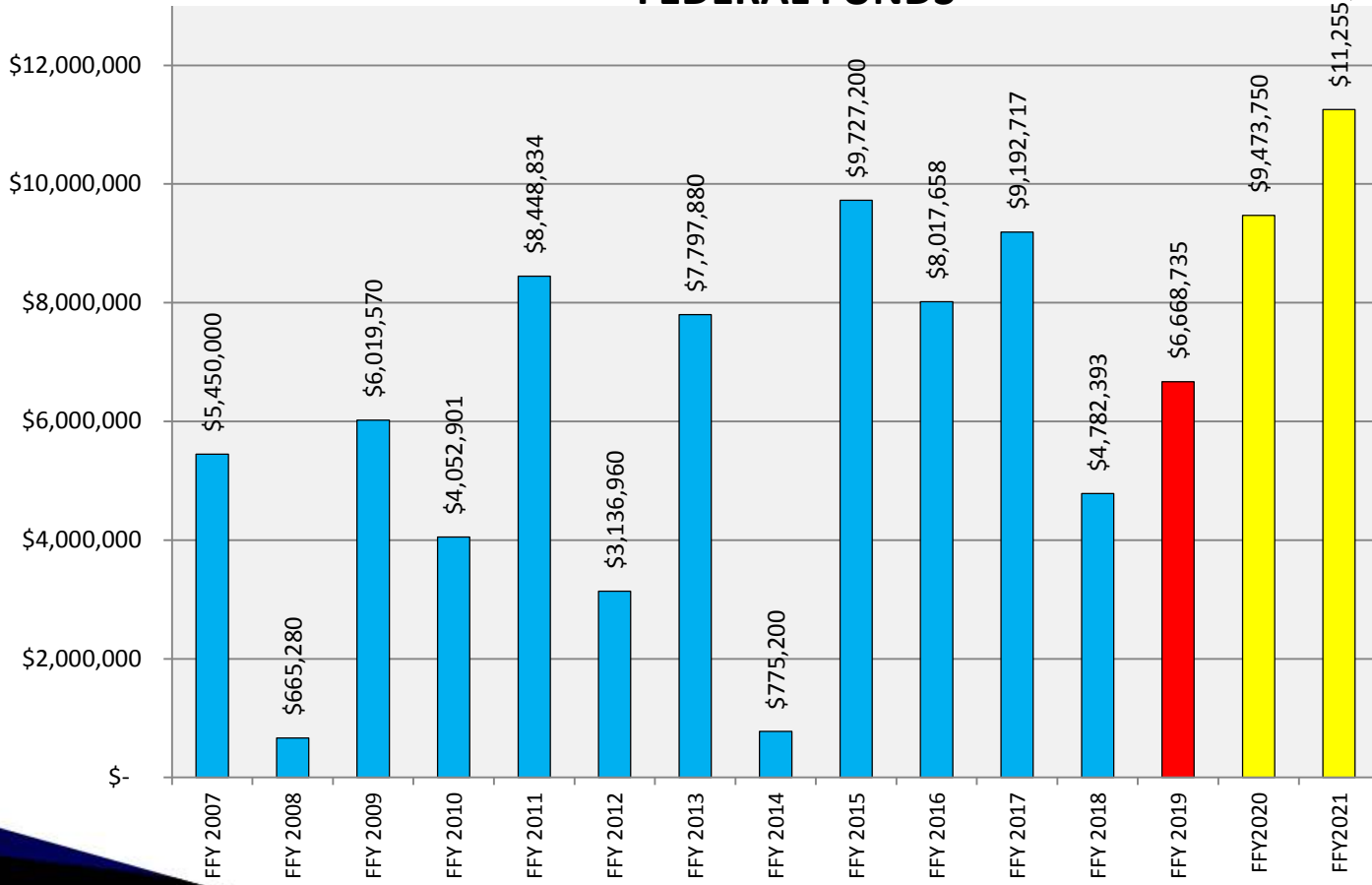
POTENTIAL COST DECREASES FYE20 PROJECTS

- If Transportation Bonds are approved by the voters PayGo can be reduced (\$1,480,000)
- If Stormwater Bonds and Utility is approved by voters PayGo can be reduced (\$605,000)
- 36th Ave. NW & Crail signal installation was postponed (\$240,000)

PROPOSED 2019 TRANSPORTATION BOND PROGRAM

Construction Year	Project Location	Federal Share	Bond Cost	Total Cost
2020	Porter Avenue and Acres Street	\$0	\$3,675,000	\$3,675,000
2021	Jenkins Avenue - Imhoff Road to Lindsey Street	\$0	\$9,601,000	\$9,601,000
2021	Porter Avenue Streetscape	\$0	\$2,471,000	\$2,471,000
2022	James Garner Avenue - Acres to Duffy	\$0	\$4,951,000	\$4,951,000
2022	Gray Street Two-Way Conversion	\$0	\$4,816,000	\$4,816,000
2023	Cedar Lane Road - East of 24th Avenue SE to 36th Avenue SE	\$7,500,000	\$5,604,000	\$13,104,000
2023	Constitution Street - Jenkins to Classen	\$3,887,539	\$2,676,000	\$6,563,539
2024	36th Avenue NW - North of Indian Hills Road to Moore City Limit	\$2,960,036	\$2,551,000	\$5,511,036
2024	Traffic Management Center	\$3,000,000	\$366,000	\$3,366,000
2025	36th Avenue SE - Cedar Lane Road to State Highway 9	\$5,075,919	\$3,033,000	\$8,108,919
2025	24th Avenue NE - Rock Creek Road to Tecumseh Road	\$6,517,615	\$3,690,000	\$10,207,615
2026	48th Avenue NW - Phase 1 - Robinson Street to Rock Creek Road	\$4,917,469	\$4,210,000	\$9,127,469
2027	Lindsey Street Special Corridor (Elm Avenue to Jenkins Avenue)	\$6,371,661	\$2,666,000	\$9,037,661
2028	Indian Hills Road - 48th Avenue NW to Interstate 35	\$7,500,000	\$8,703,000	\$16,203,000
2028	Indian Hills Road and I-35 Interchange Match Funds	\$0	\$2,009,000	\$2,009,000
2029	48th Avenue NW - Phase 2 - Rock Creek Road to Tecumseh Road	\$5,415,113	\$2,681,000	\$8,096,113
2029	Lindsey Street Special Corridor (Pickard Avenue to Elm Avenue)	\$2,789,062	\$2,112,000	\$4,901,062
2030	Tecumseh Road - 12th Ave NE to 24th Ave NE	\$6,901,160	\$3,971,000	\$10,872,160
2030	Rock Creek Road - Queenston to 24th Avenue NE	\$4,228,643	\$2,214,000	\$6,442,643
	Total Cost	\$67,064,218	\$72,000,000	\$139,064,218

FEDERAL FUNDS



Project readiness is critical in the score of a project.

*Funding of pre-construction activities (e.g., engineering design, right-of-way acquisition and utility relocations) is critical for projects in FFY 2019 and beyond.

PROPOSED 2019 STORMWATER BOND PROGRAM



- For design and construction of new, expanded, or improved asset (such as a channel or culvert)
- 33 of 60 projects identified in Storm Water Master Plan selected for bond

Recommendation: \$60 million GO Bond package based on an ad valorem tax (\$3.40 per month for \$100,000 market value home)

STORMWATER PROJECTS LIST

Project ID	Watershed	Ward	City Rank	Project Location	Estimated Project Cost
BC-10	Bishop Creek	1	4	Sinclair Dr and Beaumont Dr south of Boyd St and east of 12th Ave SE	2,766,000.00
BC-13	Bishop Creek	1	12	Behind Harbor Freight, south of Alameda on Triad Village Dr	988,000.00
BC-8	Bishop Creek	1	11	Lindsey Street south of Colonial Estates Park	905,000.00
CR-1	Canadian River	2	54	Intersection of Westbrooke Terrace Rd and Hollywood Street	986,000.00
IC-1	Imhoff Creek	2	3	South of State Highway 9 and east of S. Berry Rd	402,000.00
MC-1	Merkle Creek	2	19	At 24th Ave SW south of George Lynn Cross Dr	1,106,000.00
MC-2	Merkle Creek	2	8	At Main St between Merkle Dr and Hal Muldrow Dr	12,171,000.00
BHC-10	Brookhaven Creek	3	36	Intersection of Rambling Oaks Dr and Havenbrook St	1,811,000.00
BHC-2	Brookhaven Creek	3	35	At Main St between Lamp Post Rd and Willoway Dr	171,000.00
BHC-3	Brookhaven Creek	3	36	North of Main Street on the east side of Willow Branch Road	260,000.00
BHC-4	Brookhaven Creek	3	28	West of 36th Ave NW south of Hampton Ct	1,459,000.00
BHC-9	Brookhaven Creek	3	53	Intersection of Rambling Oaks Dr and Tall Oaks Circle	754,000.00
TMF-102	Ten Mile Flat Creek	3	49	West of 48th Ave NW and south of Robinson St	262,000.00
BC-3	Bishop Creek	4	12	South of Alameda St and S. Carter Ave	729,000.00
BC-4	Bishop Creek	4	7	Between Symmes Street and Main Street on either side of Bishop Creek channel	3,219,000.00
IC-4A	Imhoff Creek	4	8	Andrews Park	7,041,000.00
DBC-2	Dave Blue Creek	5	38	On 48th Ave SE north of Stonehenge Lane	402,000.00
RC-1	Rock Creek	5	41	On Robinson St east of 36th Ave NE	2,313,000.00

STORMWATER PROJECTS LIST

Project ID	Watershed	Ward	City		Project Location	
			Rank			
LR-1	Little River	6	12		North of Little River Rd west of 12th Ave NE	201,000.00
WC-101	Woodcrest Creek	6	28		East of the intersection Porter Ave and Highland Village Dr	402,000.00
WC-1B	Woodcrest Creek	6	28		North of Sequoyah Trail between Willow Creek Dr and Winding Creek Circle	1,056,000.00
WC-3	Woodcrest Creek	6	39		South of Sequoyah Trail between Willow Creek Dr and Winding Creek Circle	277,000.00
BC-1	Bishop Creek	7	30		North of State Highway 9 between Jenkins Ave and Marshall Ave	1,056,000.00
BC-11	Bishop Creek	7	19		South of Lindsey St north of The Reserve	870,000.00
BC-12	Bishop Creek	7	12		On East Brooks St between Trout Ave and the railroad tracks	810,000.00
BC-2	Bishop Creek	7	25		South of Lindsey St north of The Reserve	583,000.00
BHC-6	Brookhaven Creek	8	32		On Rock Creek Rd between Pendleton Dr and Interstate Dr	503,000.00
BHC-7	Brookhaven Creek	8	39		On Pendleton Dr west of Prairie Creek Park	267,000.00
BHC-8	Brookhaven Creek	8	32		On Rock Creek Road between 36th Ave NW and Pendleton Dr	639,000.00
TGLR-1	Trib G to Little River	8	22		On Franklin Rd near 24th Ave NW	1,609,000.00
IC-2	Imhoff Creek	2&4	5		South of Imhoff Rd between S. Berry Rd and Walnut Rd	10,562,000.00
MC-2B	Merkle Creek	2&8	46		On Iowa Street just west of Cleveland Elementary School	905,000.00
RC-2	Rock Creek	5&6	41		On 36th Ave NE between Robinson St and Alameda St	2,515,000.00
						60,000,000.00




FUND 50 CAPITAL

UPCOMING SIGNIFICANT PROJECTS IN FYE20

- 201 W. Gray Bldg. A Generator (\$121,000)
- Security System Replacement & Expansion (\$300,000) Year 3 of 4
- Police Range Berm Renovation Design (\$132,000)
- 710 Asp Ave. Parking Project (\$954,000) Year 3 of 3
- 36th Ave. SE: Cedar Ln. to SH 9 Right-of-Way/Utilities (\$530,000)
- Flood Ave. Multi-Modal Path Construction (\$150,000)
- Imhoff & Constitution Intersection Design/Utilities (\$600,000)
- Porter & Acres Intersection Right-of-Way (\$250,000)
- I-35 Corridor Study (\$300,000)
- 24th Ave. East Bond Project (\$13,007,510)
- 36th Ave. NW Bond Project (\$16,920,510)
- I-35 & Robinson Street West Side (\$5,000,000)
- Municipal Complex Renovation/Expansion (\$11,250,000 with General Obligation Bond Revenues)

FUND 50 CAPITAL

UPCOMING RECURRING SIDEWALK PROJECTS IN FYE20




• Sidewalk Program for Schools and Arterials	\$ 80,000
• Sidewalk Accessibility Project	\$ 30,000
• Citywide Sidewalk Project	\$ 50,000
– Citywide 50/50 repair	
• Downtown Area Sidewalk Project	\$ 50,000
• Sidewalks and Trails	\$120,000
• Horizontal Saw Cut Program	<u>\$ 50,000</u>
TOTAL	\$380,000



FUND 50 CAPITAL

UPCOMING RECURRING PROJECTS IN FYE20

▪ Capital Outlay	\$3,428,934
▪ Street Maintenance	\$2,305,377
▪ Maintenance of Existing Facilities	\$ 211,500
▪ Stormwater Drainage Maintenance	\$ 765,000
▪ Personnel	\$1,601,644
▪ ODOT Audit Adjustments	\$ 100,000
▪ ADA Sidewalk Compliance & Repair	\$ 100,000
▪ Bridge Maintenance	\$ 100,000
▪ Driveway Repairs	\$ 10,000
▪ Street Striping	\$ 100,000
▪ Traffic Calming	\$ 50,000
▪ Greenbelt Acquisition	\$ 50,000
▪ Community/Neighborhood Improvements	\$ 100,000
▪ Building Maintenance Mechanical/Electrical	<u>\$ 50,000</u>
TOTAL	\$8,922,455





CITY COUNCIL FYE20 PROJECT REQUESTS

- Historic Museum Building Repairs – Fund 23
- Gray Street Parking Lot – Included
- Legacy Park Parking – Project Currently Under Design
- Brooks & Classen Sidewalk Project – Project Currently Under Design
- Animal Welfare HVAC – Included



NEW PROJECTS PROPOSED FOR FUNDING IN FYE20 (IT)

- City File System Hardware Replacement (\$400,000)



NEW PROJECTS PROPOSED FOR FUNDING IN FYE20 (PARKS)

- Little Axe Sports Complex Improvements (\$150,000)
- 12th Ave. Recreation Center Outdoor Courts Renovation (\$120,000)
- Recreation Centers (3) – Signage & Interior Upgrades (\$60,000 – Year 1 of 3)

NEW PROJECTS PROPOSED

FOR FUNDING IN FYE20 (PUBLIC WORKS)

- Snow & Ice Control Program – Pre-Treatment (Brine) Operation (\$300,000)
- Lindsey Yard Improvements – Shop Extension (\$625,000)
- CNG Facility Gas Drive Replacement (\$310,000)
- Fleet Exhaust Hose Renovations (\$65,000)
- Fleet Bay Lighting (\$13,406)
- 12th Avenue SE & Alameda St. Intersection Study (\$50,000)
- Fleet Breakroom Renovations (\$34,200)
- Boyd St. & Classen Blvd. Intersection Study (\$50,000)
- Alameda, Crawford & Apache Intersection Study (\$50,000)
- 2019 Transportation Bond Proposal (\$72,000,000)
- 2019 Stormwater Bond Proposal (\$60,000,000)
- West Gray Street Parking Lot - 52 Spaces (\$350,000)
- I-35 Corridor Study – Phase 2 (\$300,000)



NEW PROJECTS PROPOSED FOR FUNDING IN FYE20 (FIRE)

- Fire Stations 1, 2 & 4 Overhead Door Replacement (\$34,200)
- Fire Station 4 Rehabilitation (\$17,000)
- Fire Station 2 Rehabilitation (\$39,982)
- Fire Station 10 Eastside (\$5,175,000)



NEW PROJECTS PROPOSED FOR FUNDING IN FYE20 (POLICE)

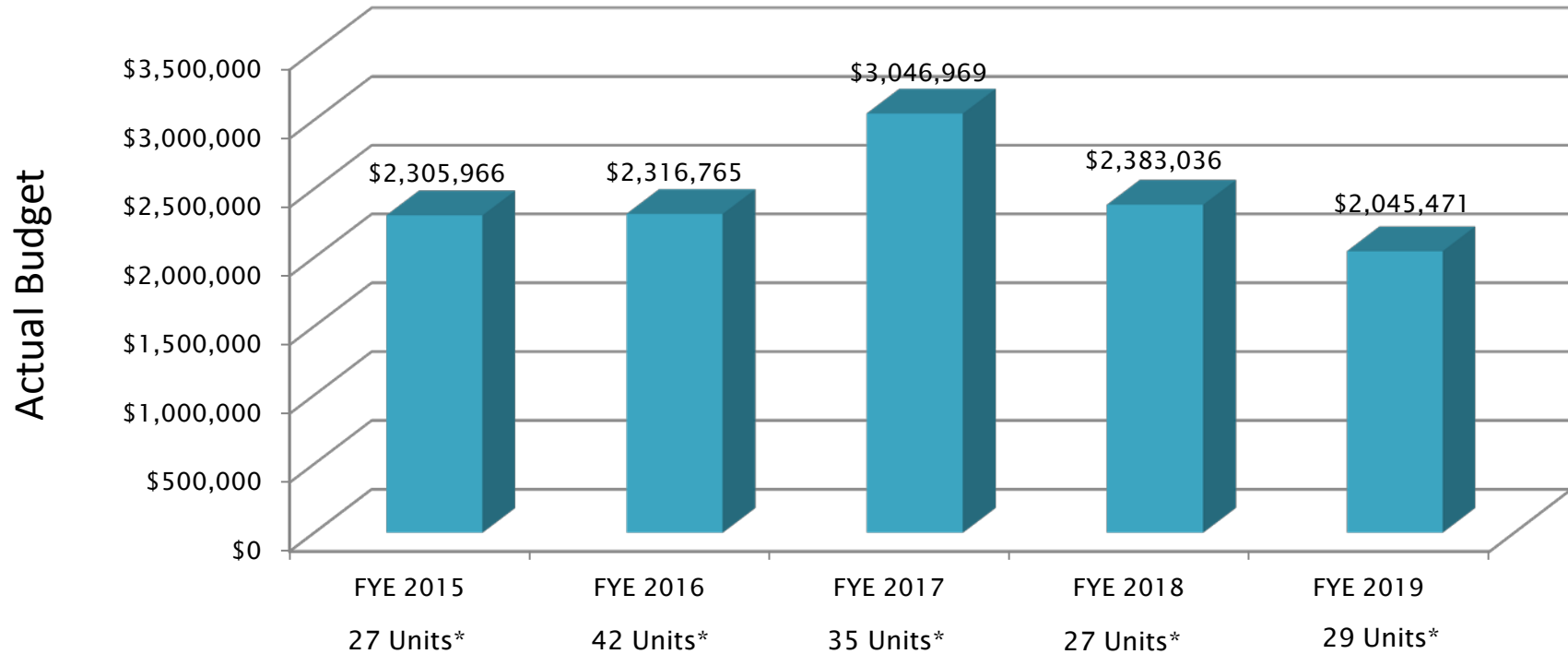
- Animal Welfare - HVAC (\$250,000)
- Animal Welfare - Incinerator Repair (\$12,500)
- Animal Welfare - Facility Improvements (\$40,000)
- SIS Building - Window Repair (\$5,000)

UPCOMING CHALLENGES



- April Vision For Norman Vote
- I-35 Corridor Study (Norman/Moore/ODOT) (Phase 2)
- Senior Center (NF)
- Municipal Complex Renovations
- Griffin Park Land Acquisition (NF)
- Indoor Aquatic Center/Multi-Sport Facility Land Issues (NF)
- Website Upgrade During ERP Project
- Regional Transit Authority (RTA)
- New Traffic Signals on State Highways & City Arterials
- Fleet Replacement
- Fire Station #10

CITY VEHICLE REPLACEMENT BACKLOG



*Units are not directly comparable as some vehicles/pieces of equipment are more expensive than others.

Note: 2013 Fleet Study recommended \$6.4 million average annual fleet replacement budget.

QUESTIONS? COMMENTS

More Information at:
www.NormanOK.gov

