

NORMAN FORWARD  
CITIZENS FINANCIAL OVERSIGHT BOARD

MUNICIPAL BUILDING CONFERENCE ROOM  
201 WEST GRAY, NORMAN, OK

MONDAY, FEBRUARY 8, 2016

4:00 P.M.

1. CALL TO ORDER AND ROLL CALL
  
2. APPROVAL OF MINUTES FROM JANUARY 11, 2016 MEETING
  - a. Action item: Motion to approve minutes  
Motion \_\_\_\_\_ Second \_\_\_\_\_
  
3. CONTINUED DISCUSSION OF NORMAN FORWARD DESCRIPTIONS
  
4. STATUS UPDATE ON PROGRAM MANAGER CONTRACT
  
5. FINANCIAL / BUDGET REPORTING FORMATS
  - a. Action item: Reporting Formats  
Motion \_\_\_\_\_ Second \_\_\_\_\_
  
6. REPORTS FROM AD HOC COMMITTEE LIAISONS
  
7. ESTABLISHMENT OF NEXT MEETING DATE / TIME
  - a. Action item: Motion to set the next meeting date to be held on the \_\_\_\_ day of \_\_\_\_\_, 2016, at \_\_\_\_ o'clock \_\_ m at the following location:  
Motion \_\_\_\_\_ Second \_\_\_\_\_
  
8. MISCELLANEOUS DISCUSSION
  
9. ADJOURNMENT
  - a. Action item: Motion to Adjourn.  
Motion \_\_\_\_\_ Second \_\_\_\_\_

***Norman City Council has been invited to attend this meeting. It is not a regular meeting of the City Council; however, this notice is being posted in compliance with the Oklahoma Open Meetings Act in the event a quorum of Council is present.***

NORMAN FORWARD CITIZENS FINANCIAL OVERSIGHT BOARD MINUTES  
January 11, 2016

The Norman Forward Citizens Financial Oversight Board of the City of Norman, Cleveland County, State of Oklahoma, met at 4:00 p.m. in the Municipal Building Conference Room on the 11th day of January, 2016, and notice and agenda of the meeting were posted in the Municipal Building at 201 West Gray and the Norman Public Library at 225 North Webster 24 hours prior to the beginning of the meeting.

PRESENT:                   Members MacKenzie Britt, Breea Clark, Anil Gollaholli, Don Hiebert, Bree Montoya, Andy Rieger, Cindy Rogers, Tom Sherman, and Chair Bill Nations

ABSENT:                   None

OTHERS PRESENT:       Cindy Rosenthal, Mayor  
                              Kyle Allison, Council Member  
                              Robert Castleberry, Council Member  
                              Lynne Miller, Council Member  
                              Steven Tyler Holman, Council Member  
                              Steve Lewis, City Manager  
                              Anthony Francisco, Finance Director  
                              Jeff Bryant, City Attorney  
                              Shawn O’Leary, Public Works Director  
                              Terry Floyd, Development Coordinator  
                              Jud Foster, Parks & Recreation Director  
                              Jeff Hill, Recreation Superintendent  
                              Rick McKinney, McKinney Partnership Architects  
                              Joy Hampton, Norman Transcript

Item 1, being

CALL TO ORDER AND ROLL CALL

Chair called the meeting to order at 4:00 pm. A quorum was present.

Item 2, being

REVIEW OF MINUTES FROM JANUARY 5, 2016 MEETING

After review and discussion of minutes of January 5, 2016 meeting, a motion was made by Member Sherman and seconded by Member Rieger to approve the minutes with the following corrections: page 2, next to last paragraph, should read...motion made by Member Sherman to elect Bill Nations as Chair, seconded by Member Gollaholli; and page 2, last paragraph, should read...Motion was made by Member Clark to elect Cynthia Rogers as Vice Chair and seconded by Member Sherman. Motion passed unanimously.

\* \* \* \* \*

Item 3, being

### REVIEW OF NORMAN FORWARD PROJECTS

Jud Foster reviewed in detail the projects included in the Norman Forward listing and estimated cost for each. The final design plans have not been completed on any of the projects at this time. Member Clark asked if the City will be revisiting the neighborhood parks to see if the playground equipment meets current safety guidelines, and Foster said yes.

Member Nations asked about the two-lane extension of James Garner Avenue, will it have walking paths. Foster said yes, the two-lane roadway will go from Acres Street northward to a crossing over the Robinson Street underpass.

Member Gollaholli asked Jeff Bryant if the City is legally required to complete all projects or if the Ordinance only provides a funding pool from which to complete all the listed projects. Bryant agreed with the second characterization that the funding pool provides funds that can be spent on any or all of the purposes listed in the Ordinance.

Member Nations asked about the proposed Indoor Multi-Purpose Sports Facility. Jud Foster said that plans are to tear down Building 93; one of the old Navy Base buildings, since it is substandard under today's building requirements.

Member Rogers asked if there would be work done on the existing rec centers: Irving, 12<sup>th</sup> Street, and Whittier. Foster said yes, work has been done on all three buildings through the City's earmarked Capital Funds (0.7% Sales Tax), and will continue to improve the buildings as needed (the Norman Forward Ordinance did not include those buildings as potential projects to be funded from NFST).

Mayor Rosenthal asked if there were numbers to apply to the Public Art. Member Nations stated that the statue of Abner Norman was the first public art displayed outside the OU campus.

Anthony Francisco reviewed the handouts in detail. Norman Forward is a sales tax fund created with the vote of the people and showed preliminary projected income of \$209,697,548 based on calendar year. These are estimated figures presented during the summer of 2015. The revised list is based on fiscal year and projects income of \$213,764,665. Fund will have more money beginning 11<sup>th</sup> year forward for pay-as-you-go projects; because the sales tax revenue grows over time, more revenue will be collected later in the 15-year life of the tax than at the beginning. For this reason, larger pay-as-you-go projects may have to be timed to coincide with actual revenue collections ("pay-as-you-go"). Those projects that cannot be broken up into partial pieces were proposed to be paid for from bond financing proceeds. The Revenue Sensitivity Analysis shows 7 different percentage points and the projected incomes from the .50% sales tax. City's historic average annual growth rate is 4.25% and City staff has made projections on that basis, a conservative basis. Francisco stated that the Sensitivity Analysis shows that if the grow rate is lower than projected, revenues will fall significantly below projections. Member Rogers asked what would happen if the growth rate was even lower than the minimum 3% average shown in the Sensitivity Analysis. Francisco stated that if we only grow by 1% per year, it will be a huge

problem, and a larger City of Norman problem than just for the Norman Forward projects. These are raw figures with no inflation factor (deflator) assumed.

Expenditure Summary sheet reflects bond-financed projects at \$105,018,687; Pay-Go projects at \$42,995,000; Operations at \$11,652,085; and Debt cost at \$46,968,779 for a total of \$206,634,551. The Operations total includes: \$5,772,085 - Support personnel to be hired (8 people for between 9 and 15 years); \$1,200,000 - Public Art to be displayed at the new iconic facilities; \$2,100,000 – Indoor Aquatic Center – City’s portion of operating cost is \$175,000 per year for 12 years (after 15 year Norman Forward sales tax collection the City General Fund or other sources will be responsible for total cost); \$1,700,000 – Program Management – a firm to assist in the management of some of the projects from plans to completion; \$455,000 - Westwood facility maintenance; and \$425,000 – Capital Equipment – Trucks, equipment, etc. for maintenance of the new sites. The Total Debt cost includes interest to be paid on Bonds and the Bond issuance cost.

Board discussed difference in bond financed projects and pay-as-you-go projects. Francisco explained that projects will be started as soon as this year. Debt financed projects will proceed and the City will make payments annually or semi-annually, land purchases will be under contract and paid as required, and the pay-as-you-go projects will proceed as the funds are collected each month and included in the City’s annual Norman Forward Capital Fund budget allocations.

Items submitted for the record:

1. Norman Forward Citizen’s Financial Oversight Board Presentation, dated January 11, 2016, prepared by City of Norman Staff

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Item 4, being

REVIEW COSTS PROJECTED FOR PROPOSED SENIOR CITIZENS’ CENTER LOCATION OPTIONS

Anthony Francisco stated that the citizen’s vote on the 2008 G.O. Bonds called for the current Main Library to be renovated and a portion used for the new Senior Center. The remaining portion would be used for relocated City Development Center staff offices.

The Board discussed the potential Senior Center site locations and the projected Norman Forward costs, which had been presented to the City Council previously: Option EL – new center in existing library as approved by the voters in the 2008 G.O. Bond election - \$651,106; Option AP – new center in Andrews Park - \$10,533,339 (approximately \$4,418,260 of the Norman Forward cost to be paid could be offset by 2008 G.O. Bond, depending on Oklahoma Attorney General ruling on an alternate use of the bond proceeds; Norman Forward cost would then be approximately \$6,115,079); Option L1 – new center conjoined with new library - \$13,646,927; Option L2 – new center on library site (north) - \$9,766,573; Option L3 – new

center on library site (west) - \$12,544,064; and Option L4 – new center on Acres (apartment complex) - \$9,009,829 (no land cost projection included).

After much discussion, it was the consensus of the Board to eliminate Option L1, Option L2, and Option L3 for consideration for the new Senior Center site.

Jud Foster reviewed the handout, Senior Center Project Budgets dated December 31, 2015. This report reflects the estimated line-item project costs and the total cost. It also pointed out the two projects that could potentially be built using the 2008 G.O. Bond funds.

After further discussion a motion was made by Member Clark and seconded by Member Heibert to recommend to the Council to eliminate Option L1, Option L2, and Option L3 for the new Senior Center site. Motion passed unanimously.

Discussion was held on the three remaining options for the new Senior Center, EL, AP, and L4. Consensus of the Board to recommend to the Council that all 3 remaining options be left for review; however, Member Nations suggested that Option AP only be considered contingent upon the Attorney General approving use of the 2008 G.O. Bonds for the project. Francisco said there was no question that the 2008 G.O. Bond proceeds could be used for Option EL - Option EL was the originally intended use of the 2008 G.O. Bond proceeds for a Senior Center project.

Member Clark asked about the large water tank located on the Andrews Park property. Member Clark asked if the Skate Park would be lost if the Senior Center was built on the Option AP site. Foster said no, it would be relocated to another site in Andrews Park. Question was asked about the 10,000 square feet remaining in Option EL and how would it be used. Lewis said it could be used for future City expansion. Member Gollaholli asked if City could legally sublease the square feet remaining in the EL building to a commercial tenant. Member Gollaholli says we need a new library but we should not ignore potential lease revenue or the wishes of the seniors when building a new Senior Center.

Items submitted for the record:

1. Norman Forward Citizen's Financial Oversight Board Presentation, dated January 11, 2016, prepared by City of Norman Staff

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Item 5, being

DISCUSSION OF FINANCIAL IMPACT ON NORMAN FORWARD PROJECTS BY PROPOSED SENIOR CITIZENS' CENTER LOCATION OPTIONS

Discussed during previous Item 3 and Item 4.

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Item 6 being,

RECOMMENDATIONS REGARDING PROPOSED LOCATIONS FOR THE SENIOR CITIZENS' CENTER

Motion was made by Chair Nations and seconded by Don Hiebert to follow the Library Consultant's recommendation to eliminate Option L1, Option L2, and Option L3 and leave Option EL, Option AP, and Option L4 open for consideration. Motion passed unanimously.

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Item 7, being

CONSIDERATION OF ITEMS FOR DISCUSSION AT NEXT MEETING

Francisco told the Board we should have the sales tax collections report from the Oklahoma Tax Commission in time for a March or April Committee meeting.

\* \* \* \* \*

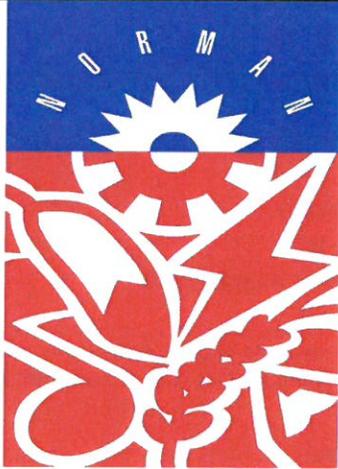
Item 8, being

CONSIDERATION OF SETTING THE DATE FOR THE NEXT MEETING

Motion was made by Member Rieger and seconded by Member Clark to meet Monday, February 8, 2016, at 4:00 pm in the Council Study Session Room located at 201 West Gray. Motion passed unanimously.

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Motion was made and seconded to adjourn. Motion passed unanimously.



**NORMAN FORWARD**  
Citizen's Financial Oversight Board Presentation  
January 11, 2016

## General Overview:



NORMAN FORWARD Proposal

- Citizen-initiated - Quality of Life Projects
- April & May, 2015 - Council Conferences and Public Meetings:
  - Discuss Individual Projects,
  - Refine Scope of Total Package,
  - Financing and Funding Opportunities.
- July & August, 2015 – City Council Discussions – Ordinance for election
- Oct. 13, 2015 – Election Day – Voters approve NORMAN FORWARD (72%!)

2

## Project Overview:

### Library System Improvements

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- **Central Branch Library:**
  - Approx. 82,000 sq. ft.
  - Proposed site north of Andrews Park
  - \$39 M estimated cost
  - Includes space for meeting rooms, collections, electronic work station, children's programming and training/classroom space
- **East Branch Library:**
  - Approx. 12,500 sq. ft.
  - Proposed site east of Fire Station #9 (intersection of Alameda & Ridge Lake Blvd.)
  - \$5.1 M estimated cost
  - Includes space for meeting rooms, collections and electronic work stations

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## Project Overview:

### James Garner Avenue Extension (\$6 M)

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- Extension of James Garner Ave. (i.e. Front St.) as a two-lane roadway from Acres St. northward to a crossing over the Robinson St. underpass
- Create a connection to Flood Ave., north of Robinson St.
- Cost: \$6 million (from Flood to Acres)
- May be eligible for Federal funds through ACOG to manage cost

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## Project Overview:

### Westwood Pool (\$12 M)

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- Raze the existing pool facilities and replace with new family aquatic center
- May include components such as:
  - water slides and plunge pool
  - a free form recreation pool with zero depth entry and play/spray features
  - lazy river
  - lap pool and diving area
  - large shaded deck and special event area
  - new bathhouse and concession facilities
  - additional parking

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## Project Overview:

### Park Projects (\$25 M - Total)

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- **Ruby Grant Park** (\$6M)  
Develop initial phase of Ruby Grant Park to include utility infrastructure improvements, signage, parking, walking and running trails, practice fields, pavilion and pedestrian lighting.
- **Saxon Park** (\$2M)  
Develop Phase II of Saxon Park to include additional parking, decorative fencing, site furnishings, children's play area, restroom facilities and event shelter.
- **Andrews Park** (\$1.5M)  
Renovations to include splash pad enhancement, shade for amphitheater seating, skate park expansion and additional tree plantings.
- **Westwood Tennis Center** (\$1M)  
Convert two existing courts to indoor facility and construct two new outdoor courts with lighting and site furnishings.

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## Project Overview:

### Park Projects (Continued)



- **Existing Neighborhood Park Renovations** (\$6.5M)  
New signage, decorative fencing, site furnishings, walking trails, trees and playground shade structures, additional playground equipment, picnic pavilions, additional soccer goals and backstops.
- **New Neighborhood Park Development** (\$2M)  
Cedar Lane  
Southlake/St. James  
Summit Valley/ Bellatona  
Redlands  
Links
- **New Trail Development** (\$6M)  
Complete Legacy Trail loop, connecting segments from Ruby Grant Park, east along the Little River Corridor, and south to the existing Robinson St. trail.

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## Project Overview:

### Sports Complex Projects (\$23.5 M - Total)



- **Reaves Park** (\$10M)  
Remove 6 existing adult softball fields and existing park maintenance facility and construct 14 youth baseball/softball fields with lighting, restrooms, concession facilities and additional parking. Optimist youth baseball complex (6 fields), Kidspace, Veterans Memorial and existing festival and picnic areas (central and southwest) to remain as currently constructed.
- **New Softball and Football Complex** (\$2.5M)  
Purchase and develop new +/- 30 acre site (location TBD) to accommodate 5-field softball complex and 8-field football complex, each with lighting, restroom and concession facilities and parking.
- **Griffin Park** (\$11M)  
Remove 14 existing youth baseball/softball and 4 adult flag football fields and construct 9 new outdoor soccer fields with lighting and convert one soccer field to indoor soccer facility (net field count to be 1 indoor and 20 outdoor fields). Construct new Park Maintenance facility in northeast portion of park site.

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## Project Overview:

### Canadian River Park (\$2 M)



- Proposed development of Canadian River Park (south of Lindsey, west of I-35).
- Approximately 260 acres
- Phase I Proposed Cost: \$2 million
- Could Include:
  - Entrance – roads, bridge and parking lots
  - Trailhead Facilities – restrooms, picnic tables, pavilions
  - Trail System – paved and primitive trails, benches, signage
  - Enhancements – water features, observation decks
- Acquisition of land uncertain at this time

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## Project Overview:

### Indoor Aquatic Facility (\$14 M) & Indoor Basketball/Volleyball Facility (\$8.5 M)



#### **Indoor Aquatic Facility**

- Construction of a new indoor aquatic facility located adjacent to existing YMCA.
- Competitive pool
- Teaching/Aerobic/Rec pool
- Construction Cost - \$14 million
- Operational Cost - \$750K annually (City portion - \$175K)
- Additional operational cost partnerships from the YMCA, Sooner Swim Club, Norman Public Schools, Norman Regional Health System and Swim Meet Revenue

#### **Indoor Multi Sport Facility**

- Construct new indoor gymnasium to replace old Optimist gym located east of the existing YMCA
- Construction Cost - \$8.5 million

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## Project Overview:

### Griffin Land Acquisition (\$10 M)

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- \$10 million set-aside for acquisition of Griffin Park, Sutton Wilderness and Francis Cate Park property.
- 2014 legislation authorizes Oklahoma Department of Mental Health and Substance Abuse Services (ODMHSAS) sale of property

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## Project Overview:

### Senior Citizens Center

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- Funding approved in 2008 bond election for renovation of municipal complex (including Senior Center in current library building)
- Council approved Ordinance amendment which would allow NF revenues to be used for the facility
- Various site location concepts currently under review

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## Project Overview:

### Additional NORMAN FORWARD Components



- Public Art
- Potential Infrastructure/Traffic Improvements
- Additional Support Personnel
- Capital Equipment
- Indoor Aquatic Center Operation
- Westwood Tennis/Pool Capital Reserve
- Program Management

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## NORMAN FORWARD Project Sequencing

- Westwood Pool Complex can proceed on same footprint, and to minimize business disruption.
- Football/Softball Facility must precede Reaves Complex, to vacate football programs from Reaves to new Facility.
- Reaves Complex must precede Griffin Complex, to relocate softball/baseball from Griffin to Reaves Complex.
- Indoor Multi-Sport Facility Facility preferred to precede Indoor Aquatic Facility.
- Design for all sports complexes can proceed concurrently (included in 2015 bond financing).

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**Projected ½% Sales + Use Tax Revenue**  
Assuming 4.25% Annual Growth (Presented July, 2015)

	ANNUAL REVENUE	CUMULATIVE REVENUE
YEAR 1	\$10,279,463	\$ 10,279,463
YEAR 2	\$10,716,340	\$ 20,995,803
YEAR 3	\$11,171,785	\$ 32,167,588
YEAR 4	\$11,646,585	\$ 43,814,173
YEAR 5	\$12,141,565	\$ 55,955,739
YEAR 6	\$12,657,582	\$ 68,613,321
YEAR 7	\$13,195,529	\$ 81,808,850
YEAR 8	\$13,756,339	\$ 95,565,189
YEAR 9	\$14,340,984	\$109,906,172
YEAR 10	\$14,950,475	\$124,856,648
YEAR 11	\$15,585,871	\$140,442,518
YEAR 12	\$16,248,270	\$156,690,788
YEAR 13	\$16,938,821	\$173,629,610
YEAR 14	\$17,658,721	\$191,288,331
YEAR 15	\$18,409,217	\$209,697,548

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**Projected ½% Sales + Use Tax Revenue**  
Assuming 4.25% Annual Growth Rate, Updated As of January, 2016

	FISCAL YEAR REVENUE	CUMULATIVE REVENUE
FISCAL YEAR 2015-2016	\$ 3,265,179	\$ 3,265,179
FISCAL YEAR 2016-2017	\$10,618,565	\$ 13,883,744
FISCAL YEAR 2017-2018	\$11,069,854	\$ 24,953,598
FISCAL YEAR 2018-2019	\$11,540,323	\$ 36,493,921
FISCAL YEAR 2019-2020	\$12,030,787	\$ 48,524,707
FISCAL YEAR 2020-2021	\$12,542,095	\$ 61,066,802
FISCAL YEAR 2021-2022	\$13,075,134	\$ 74,141,936
FISCAL YEAR 2022-2023	\$13,630,827	\$ 87,772,763
FISCAL YEAR 2023-2024	\$14,210,137	\$101,982,901
FISCAL YEAR 2024-2025	\$14,814,068	\$116,796,969
FISCAL YEAR 2025-2026	\$15,443,667	\$132,240,635
FISCAL YEAR 2026-2027	\$16,100,022	\$148,340,657
FISCAL YEAR 2027-2028	\$16,784,273	\$165,124,930
FISCAL YEAR 2028-2029	\$17,497,604	\$182,622,534
FISCAL YEAR 2029-2030	\$18,241,253	\$200,863,787
FISCAL YEAR 2030-2031	\$12,890,879	\$213,754,665

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Midpoint of collections

## Revenue Sensitivity Analysis

Average Growth Rate	Cumulative Revenue
4.50%	\$217,627,490
4.25%	\$213,754,665
4.00%	\$209,963,800
3.75%	\$206,253,129
3.50%	\$202,620,926
3.25%	\$199,065,498
3.00%	\$195,585,189

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## NORMAN FORWARD Expenditure Summary Presented July and November, 2015

Central Library	\$ 39,177,393
Eastside Library	\$ 5,111,294
Westwood Pool	\$ 12,000,000
Reaves Complex	\$ 10,000,000
Football/Softball Facility	\$ 2,500,000
Griffin Complex	\$ 11,000,000
Indoor Basket/Volleyball	\$ 8,500,000
Indoor Aquatic Center	\$ 14,000,000
Traffic Improvements	\$ 2,730,000
<b>SUB-TOTAL: Bond Projects</b>	<b>\$ 105,018,687</b>
Ruby Grant Park	\$ 6,000,000
Saxon Park	\$ 2,000,000
Renovate Existing Parks	\$ 5,500,000
New Neighborhood Parks	\$ 2,000,000
Andrews Park	\$ 1,500,000
Westwood Tennis	\$ 1,000,000
Legacy Trails	\$ 6,000,000
Sutton/Griffin Land	\$ 10,000,000
James Garner Extension	\$ 5,000,000
Canadian River Park	\$ 1,995,000
<b>SUB-TOTAL: PayGo Projects</b>	<b>\$ 42,995,000</b>
<b>SUB-TOTAL: PROJECTS</b>	<b>\$ 148,013,687</b>
Support Personnel	\$ 5,772,085
Public Art	\$ 1,200,000
Indoor Aquatic Ctr. Operatin	\$ 2,100,000
Program Management	\$ 1,700,000
Westwood Facility Maint.	\$ 459,000
Capital Equipment	\$ 425,000
<b>SUB-TOTAL: OPERATIONS</b>	<b>\$ 11,656,085</b>
Bond Interest	\$ 44,148,779
Bond Issuance Cost	\$ 2,820,000
<b>SUB-TOTAL: DEBT COST</b>	<b>\$ 46,968,779</b>
<b>TOTAL</b>	<b>\$ 206,634,551</b>

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## Project Financing Considerations (Presented July, 2015)

Potential Bond-Financed Projects	Potential Pay-As-You-Go Projects
• Central Library           \$ 39,177,428	• Park Renovations       \$25,000,000
• East Library             \$ 5,111,294	• Griffin Land Purchase \$10,000,000
• Westwood Pool         \$ 12,000,000	• James Garner Avenue \$ 6,000,000
• Sports Complex         \$ 23,500,000	• Canadian River Park   \$ <u>1,995,000</u>
• Multi-Sport Gym        \$ 8,500,000	
• Aquatics Facility       \$ 14,000,000	TOTAL                 \$42,995,000
• Traffic Improvements   \$ <u>2,730,000</u>	
TOTAL                     \$105,018,722	

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## Rationale for Preliminary Project Financing Mix

Presented July, 2015

- Large, “brick and mortar” projects were assumed to require bond financing to maintain desired construction schedules and to demonstrate desired progress.
- Park/trail construction and renovation projects assumed to be completed over time, funded on a pay-as-you-go basis as feasible to demonstrate desired progress.
- Operational and support costs cannot be debt financed.
- Financings to be timed with project schedules.

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## PayGo Project Considerations Park Renovation Projects

• Ruby Grant Park, Phase I	\$ 6,000,000
• Legacy Trail Development	\$ 6,000,000
• Renovate Neighborhood Parks	\$ 6,500,000
• New Neighborhood Parks	\$ 2,000,000
• Saxon Park, Phase II	\$ 2,000,000
• Andrews Park Renovation	\$ 1,500,000
• Tennis Center Renovation	<u>\$ 1,000,000</u>
<b>TOTAL</b>	<b>\$25,000,000</b>

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## Additional/Related NFST Project Costs to be Considered

- Traffic Improvements
- Public Art
- Park Maintenance Staffing
- Aquatic Center Subsidy\* (\$175,000 per year)
- Senior Center Staffing
- Senior Citizens Center Project Paid From NFST
- Central Library Maintenance Staffing and East Library Maintenance Contract
- Project Management Consultant
- Westwood Pool/Tennis Center Capital Replacement

\*Required by **Norman Forward** Ordinance

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## PayGo Project Considerations Canadian River Trails Park

- Land acquisition and timing will have to be negotiated.
- Private property owner's desire for up-front payment or payment over time will have to be negotiated.

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## PayGo Project Considerations James Garner Avenue Extension

- Project improves James Garner Avenue from north of Robinson to Acres Street.
- Timing of project to qualify for federal matching funds to be considered.
- Preliminary project costs included in 2015 bond financing.
- Reduction of project budget if matching funds are acquired to be considered.

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## PayGo Project Considerations Griffin Land Acquisition

- Oklahoma Department of Mental Health and Substance Abuse Services (ODMHSAS) consideration for up-front payment and timing will have to be negotiated.
- Coordination with purchase of ODMHSAS land for Sports Complexes and Water Treatment Plant expansion will also be considered.

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## Potential Senior Center Site Locations

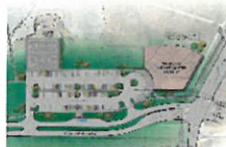
*as presented by MSR on 1-5-16*



**Option EL**  
New Center  
existing  
library



**Option L2**  
New Center  
on Library  
site (north)



**Option AP**  
New Center  
in Andrews  
Park



**Option L3**  
New Center  
on Library site  
(west)



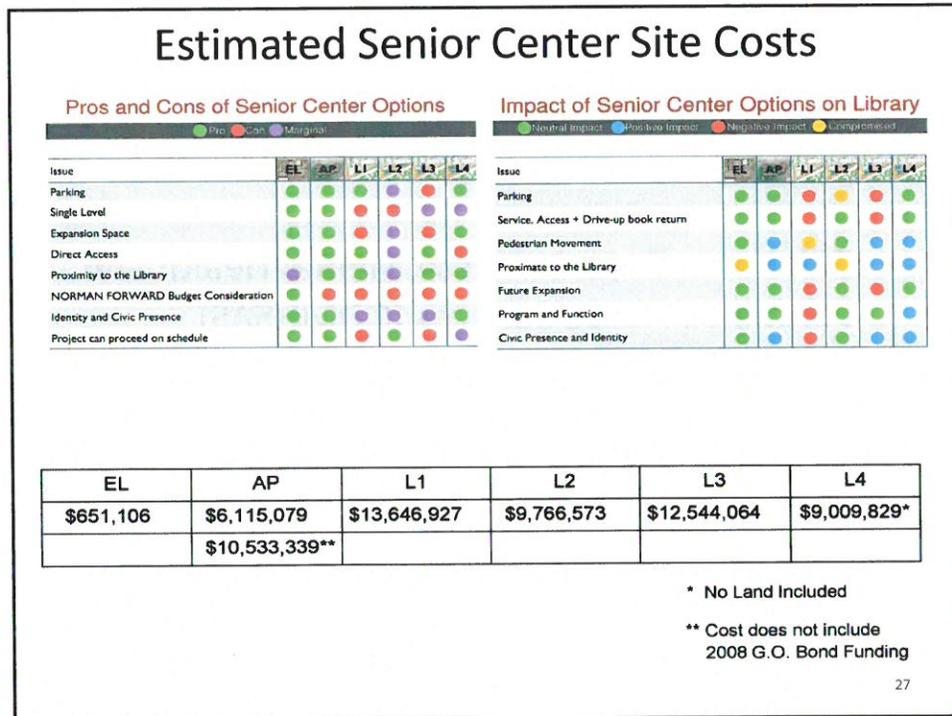
**Option LI**  
New Center  
conjoined  
with new  
Library



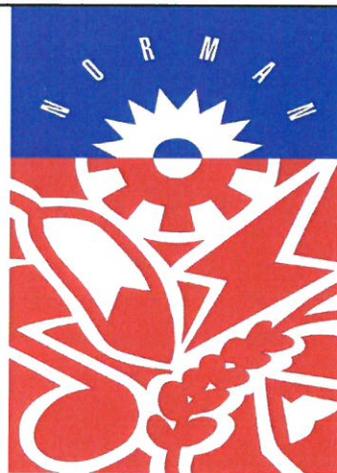
**Option L4**  
New Center on  
Acres (Apartment  
Complex)

MSR Design

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- ### Project Consideration
- #### NFST Senior Center Funding Options
- (Assuming all other assumptions are correct)
- Manage within existing revenues and include Senior Center in 2015 bond financing
  - Reduce or Eliminate other projects
  - Reduce or eliminate operating expenses (or pay from other sources)
  - Delay other projects to save interest costs – Financial Advisor estimates that \$11,200,000 in bond-financed projects would have to be moved to 2031 PayGo (to save \$5 million in projected interest costs)
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**NORMAN FORWARD CFOB**  
**QUESTIONS/DISCUSSION**  
**SENIOR CENTER OPTIONS DISCUSSION**

## MAPS 3 Revenue and Expenditure Report

### December 31, 2015

#### REVENUE

	MONTH		FISCAL YEAR		TOTAL	
	Amount	% +/-	Amount	% +/-	Amount	% +/-
Sales Tax	\$ 9,010,847	-3.2%	\$ 54,495,635	-2.8%	\$ 575,202,363	5.7%
Interest	*		1,245,536		8,756,843	
Other	7,970		21,955		128,491	
	<u>\$ 9,018,817</u>		<u>\$ 55,763,126</u>		<u>\$ 584,087,697</u>	

\*December interest was not posted when report was generated. November interest was \$211,372.

#### EXPENDITURES

	MONTH		FISCAL YEAR		TOTAL	
	Amount	% +/-	Amount	% +/-	Amount	% +/-
Convention Center	\$ 1,084,637		\$ 1,360,447		\$ 6,489,215	
Fairgrounds	1,655,759		12,046,169		30,552,909	
Health / Wellness	619,074		778,324		4,317,089	
Park	748,416		1,519,296		22,008,048	
River	3,708,008		13,221,111		48,082,003	
Streetcar / Transit	282,499		2,664,118		17,851,747	
Trails	21,963		698,942		11,902,535	
Sidewalks	520,816		1,446,382		7,495,548	
	<u>\$ 8,641,172</u>		<u>\$ 33,734,789</u>		<u>\$ 148,699,094</u>	

<sup>1</sup>Percentage is based on current projections provided and updated annually by City Finance Department.

<sup>2</sup>Percentage is based on original \$777 million projection developed at the start of the program.

# MAPS 3 Budget and Obligations Report

## January 5, 2016

	BUDGET		OBLIGATED		REMAINING BUDGET		Planning	
							Projected Changes	Projected Remaining Budget
Downtown Convention Center	\$ 288,059,000	<sup>2</sup>	\$ 25,386,792	\$ 262,672,208	\$ -	\$ 262,672,208	-	\$ 262,672,208
Oklahoma State Fairgrounds Improvements	58,690,000		50,344,316	8,345,684	(3,396,600)	4,949,084	-	4,949,084
Senior Health & Wellness Centers	52,984,333	<sup>3</sup>	13,607,020	39,377,313	-	39,377,313	-	39,377,313
Downtown Public Park	132,168,000		34,950,500	97,217,500	-	97,217,500	-	97,217,500
Oklahoma River Improvements	57,174,000		56,332,401	841,599	(119,900)	721,699	-	721,699
Modern Streetcar / Transit	128,815,000		22,909,015	105,905,985	-	105,905,985	-	105,905,985
Trails	39,518,000		13,900,103	25,617,897	-	25,617,897	-	25,617,897
Sidewalks	18,190,000	<sup>1</sup>	9,753,682	8,436,318	-	8,436,318	-	8,436,318
Infrastructure / Contingency	10,400,667	<sup>2,3</sup>	-	10,400,667	-	10,400,667	-	10,400,667
<b>Total</b>	<b>\$ 785,999,000</b>	<sup>1</sup>	<b>\$ 227,183,829</b>	<b>\$ 558,815,171</b>	<b>\$ (3,516,500)</b>	<b>\$ 555,298,671</b>		

<sup>1</sup>Total Budget amount includes the additional \$9,000,000 for sidewalks approved by the City Council on December 3, 2013.

Item III.C The \$9,000,000 was funded from revenue collected that was above projections.

<sup>2</sup>Budget amounts include \$36,000,000 moved from Infrastructure/Contingency to Downtown Convention Center. Approved by the City Council on November 4, 2014 Item VI.AV.

<sup>3</sup>Budget amounts include \$599,333 moved from Infrastructure/Contingency to Senior Health & Wellness Centers. Approved by the City Council on August 4, 2015 Item VII.BA.

## MAPS 3 Revenue and Expenditure Report

### December 31, 2015

#### REVENUE

	MONTH		FISCAL YEAR		TOTAL	
	Amount	% +/-	Amount	% +/-	Amount	% +/-
Sales Tax	\$ 9,010,847	-3.2%	\$ 54,495,635	-2.8%	\$ 575,202,363	5.7%
Interest	*		1,245,536		8,756,843	
Other	7,970		21,955		128,491	
	\$ 9,018,817		\$ 55,763,126		\$ 584,087,697	

\* December interest was not posted when report was generated. November interest was \$211,372.

#### EXPENDITURES

	MONTH		FISCAL YEAR		TOTAL	
	Amount	% +/-	Amount	% +/-	Amount	% +/-
Convention Center	\$ 1,084,637		\$ 1,360,447		\$ 6,489,215	
Fairgrounds	1,655,759		12,046,169		30,552,909	
Health / Wellness	619,074		778,324		4,317,089	
Park	748,416		1,519,296		22,008,048	
River	3,708,008		13,221,111		48,082,003	
Streetcar / Transit	282,499		2,664,118		17,851,747	
Trails	21,963		698,942		11,902,535	
Sidewalks	520,816		1,446,382		7,495,548	
	\$ 8,641,172		\$ 33,734,789		\$ 148,699,094	

<sup>1</sup>Percentage is based on current projections provided and updated annually by City Finance Department.

<sup>2</sup>Percentage is based on original \$777 million projection developed at the start of the program.

# MAPS 3 Budget and Obligations Report

## January 5, 2016

	BUDGET		OBLIGATED		REMAINING BUDGET		Planning	
							Projected Changes	Projected Remaining Budget
Downtown Convention Center	\$ 288,059,000	<sup>2</sup>	\$ 25,386,792		\$ 262,672,208		-	\$ 262,672,208
Oklahoma State Fairgrounds Improvements	58,690,000		50,344,316		8,345,684	(3,396,600)	4,949,084	
Senior Health & Wellness Centers	52,984,333	<sup>3</sup>	13,607,020		39,377,313	-	39,377,313	
Downtown Public Park	132,168,000		34,950,500		97,217,500	-	97,217,500	
Oklahoma River Improvements	57,174,000		56,332,401		841,599	(119,900)	721,699	
Modern Streetcar / Transit	128,815,000		22,909,015		105,905,985	-	105,905,985	
Trails	39,518,000		13,900,103		25,617,897	-	25,617,897	
Sidewalks	18,190,000	<sup>1</sup>	9,753,682		8,436,318	-	8,436,318	
Infrastructure / Contingency	10,400,667	<sup>2,3</sup>	-		10,400,667	-	10,400,667	
<b>Total</b>	<b>\$ 785,999,000</b>	<sup>1</sup>	<b>\$ 227,183,829</b>		<b>\$ 558,815,171</b>	<b>\$ (3,516,500)</b>	<b>\$ 555,298,671</b>	

<sup>1</sup>Total Budget amount includes the additional \$9,000,000 for sidewalks approved by the City Council on December 3, 2013.

Item III.C The \$9,000,000 was funded from revenue collected that was above projections.

<sup>2</sup>Budget amounts include \$36,000,000 moved from Infrastructure/Contingency to Downtown Convention Center. Approved by the City Council on November 4, 2014 Item VI.AV.

<sup>3</sup>Budget amounts include \$599,333 moved from Infrastructure/Contingency to Senior Health & Wellness Centers. Approved by the City Council on August 4, 2015 Item VII.BA.



# Monthly Report

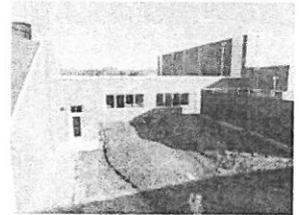
OCMAPS NEWS

January 2016

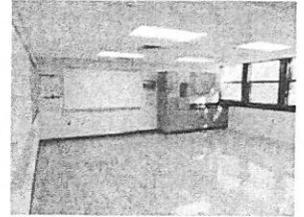
## School Construction Highlights

Construction contract negotiations are underway for the John Rex Elementary School Playground.

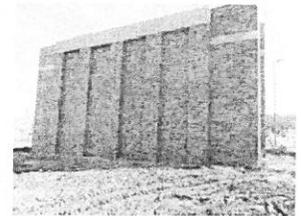
Construction activities are ongoing at Emerson Alternative School. Renovations at the school are progressing and are approximately 80% complete. The Clinic is nearing completion. The Cesar Chavez Elementary School Classrooms and gymnasium project is in the design process.



Nichols Hills Gymnasium



Emerson Alternative



Rockwood Gymnasium



Heronville Gymnasium

## 2007 Bond Projects Update

Construction contract negotiations are underway for Lee, Britton, Arthur, Parks and Willow Brook Elementary School gymnasiums.

Construction is ongoing for Nichols Hills, Heronville, Fillmore, Prairie Queen, Rockwood, Edwards and Eugene Field Elementary School Gymnasiums. Construction continues on Taft Stadium.

### In Design

Cesar Chavez Elementary School Classroom and Gymnasium

#### 2007 Bond Projects:

Lee, Britton, Arthur, Parks, Willow Brook Elementary School Gymnasium - Gymnasium/Safe Room

Hawthorne, Sequoyah, North Highland, Linwood, Ridgeview Elementary Schools - Gymnasiums

Cleveland, Shidler, Rancho Village, Quail Creek, Stanley Hupfeld Academy at Western Village Elementary Schools - Gymnasium/Safe Room

### Under Construction

Emerson Alternative Renovation and Clinic

#### 2007 Bond Projects:

Nichols Hills Elementary School Gymnasium  
Heronville, Fillmore, Prairie Queen, Rockwood, Edwards and Eugene Field Elementary School Gymnasiums  
Taft Stadium



January 2016

Proj. No.	Project	Project Requirements	Issue Architectural RFP	Authorization to Negotiate	Contract Approval	Schematic Design	Preliminary Report	Final Plans	Construction Bids	Award Construction Contract	Construction Progress	Substantial Completion
ES-0035A	John Rex Elementary School Playground	X	X	X	X	X	X	X	X			
ES-0036	Administration Building	X	X	X								
ES-0067A	Columbus at Jackson Paving	X	X	X	X	X	X	X	X	X	X	X
ES-0079A	Emerson Renovation and Clinic	X	X	X	X	X	X	X	X	X	80%	
ES-0083	Cesar Chavez Expansion Project	X	X	X	X							
ES-0084	Moon Elementary School	X	X	X								

Task Percentage Complete	50%
Task Complete	X
Task Not Applicable	-

**Completed Sales Tax Projects**

- ES-0001 Martin Luther King Jr. Elementary School
- ES-0002 Wheeler Elementary School I - Phase I
- ES-0002A Wheeler Elementary School II - Phase 2
- ES-0003 Early Start Roof No. 1 - Hoover MS, Bodine ES, Coolidge ES, Mark Twain ES
- ES-0004/5 Early Start Fire Alarm No. 1 - Adams ES, Buchanan ES, Dunbar ES, Independence MS, Hawthorne ES, Lee ES, Putnam Heights ES, Rancho Village ES, Sequoyah ES
- ES-0006/7 Early Start Fire Alarm No. 2 - Bodine ES, Cleveland ES, Edwards ES, Linwood ES, Mark Twain ES, Green Pastures ES, North Highland ES, Shidler ES, Stand Watie ES, Parmelee ES
- ES-0008 Longfellow Elementary - Demolition
- ES-0010 Edgemere Elementary School
- ES-0011 Bodine Elementary School
- ES-0012 Heronville Elementary School
- ES-0013 Gatewood Elementary School
- ES-0014 Horace Mann Elementary School
- ES-0015 Wilson Elementary School
- ES-0018 Cesar Chavez Elementary School
- ES-0018A Cesar Chavez - Early Site Grading
- ES-0019 Early Start Roof No. 2 - Britton ES, Edwards ES, Independence Charter School, Lee ES, Rogers ES, Sequoyah ES, Taft MS, Webster ES
- ES-0020 Early Start Chiller - Taft
- ES-0021 Britton Elementary School
- ES-0022 North Highland Elementary School
- ES-0023 Adams Elementary School
- ES-0027 Mark Twain Elementary School
- ES-0028 Putnam Heights Elementary School
- ES-0029 Quail Creek Elementary School
- ES-0030 Kaiser Elementary School
- ES-0031 Hoover Elementary School
- ES-0032 Coolidge Elementary School
- ES-0033 Fillmore Elementary School
- ES-0034 Lee Elementary School
- ES-0035 Downtown Elementary School
- ES-0037 Stand Watie Elementary School
- ES-0038 Shidler Elementary School
- ES-0039 Green Pastures Elementary School
- ES-0040 Nichols Hills Elementary School
- ES-0041 Pierce Elementary School
- ES-0042 Edwards Elementary School
- ES-0043 Hillcrest Elementary School
- ES-0044 Early Start Roof No. 3 - Jefferson MS, Moon Academy, Pierce ES, West Nichols Hills ES, NW Classen HS
- ES-0046 Linwood Elementary School
- ES-0047 Thelma R. Parks Elementary School
- ES-0048 Belle Isle Enterprise
- ES-0048A Belle Isle Enterprise Drainage

ES-0049 Buchanan Elementary School  
ES-0050 Eugene Field Elementary School  
ES-0050A Eugene Field Elementary School - Roof  
ES-0051 Southern Hills Elementary School  
ES-0052 Hawthorne Elementary School  
ES-0053 Oakridge Elementary School  
ES-0054 Prairie Queen Elementary School  
ES-0055 Sequoyah Elementary School  
ES-0056 West Nichols Hills Elementary School  
ES-0057 Cleveland Elementary School  
ES-0058 Monroe Elementary School  
ES-0059 Parmelee Elementary School  
ES-0060 Independence Charter Middle School  
ES-0061 Rancho Village Elementary School  
ES-0062 Hayes Elementary School  
ES-0063 Arthur Elementary School  
ES-0064 Rockwood Elementary School  
ES-0065 Spencer Elementary School  
ES-0066 Capitol Hill Elementary School  
ES-0067 Columbus at Jackson Elementary School  
ES-0068 Rogers Middle School  
ES-0069 Webster Middle School  
ES-0070 Taft Middle School  
ES-0071 Jefferson Middle School  
ES-0072 Roosevelt Middle School  
ES-0074 Early Start Fire Alarm No. 3  
ES-0076 Davis Elementary School Demolition  
ES-0075 Early Start Fire Alarm No. 3  
ES-0075B Early Start Fire Alarm Group III (2) Annexes  
ES-0077 Southeast High School  
ES-0078 NW Classen High School  
ES-0079 Emerson Alternative School  
ES-0080 Northeast Academy  
ES-0080A Northeast Academy Fire Suppression  
ES-0081 Adams Roof  
ES-0082 Classen SAS Parking Lot (Phase 2)

<b>Bond Projects</b>		Project Requirements	Issue Architectural RFP	Authorization to Negotiate	Contract Approval	Schematic Design	Preliminary Report	Final Plans	Construction Bids	Award Construction Contract	Construction Progress	Substantial Completion
Proj. No.	Project											

**Completed Projects**

- EB-0001 Douglass High School
- EB-0002 Star Spencer High School
- EB-0003 Oklahoma Centennial - Phase I
- EB-0003A Oklahoma Centennial Re-Roof
- EB-0003B Oklahoma Centennial - Paving and Water
- EB-0003C Oklahoma Centennial HS Chiller
- EB-0003D Oklahoma Centennial HS Boiler
- EB-0003E Oklahoma Centennial HS Electrical Switchboard
- EB-0003G Oklahoma Centennial High School - Phase 2
- EB-0003H Oklahoma Centennial - Sound and Lighting
- EB-0004 Early Start Fire Alarm - Capitol Hill HS, Classen SAS, Johnson ES, Telstar ES, Willow Brook ES
- EB-0005 U.S. Grant High School
- EB-0005A U.S. Grant Demolition and Site Clearing
- EB-0006 Early Start Roof No. 1 - Willard Alternative
- EB-0007 New John Marshall High School
- EB-0008 Ridgeview Elementary School
- EB-0009 Telstar Elementary School
- EB-0010 Willow Brook Elementary School
- EB-0011 Early Start Roof No. 2 - Emerson Alternative
- EB-0012 Douglass High School - Site Package
- EB-0013 Capitol Hill High School
- EB-0014A Classen SAS (Phase 2)
- EB-0015 Northeast Academy
- EB-0016 Southeast High School - Design
- EB-0017 Emerson - Planning/Programming
- EB-0018 NW Classen High School - Design (Funding for project design and testing from bond revenue. Funding for construction from sales tax revenue.)
- EB-0020 Johnson Elementary School

<b>Legend</b>	
Task Percentage Complete	50%
Task Complete	X
Task Not Applicable	-

Technology Implementation		Specifications/Bid	Award of Contract	Delivery
Proj. No.	Project			

**Completed Technology Projects**

- ES-T001 Desktop Computers - Phase 1/2
- ES-T002 Presentation Stations
- ES-T003 Presentation Stations
- ES-T004 Network & Phone - Star Spencer, Wheeler Phase 1
- ES-T005 Antivirus - Software
- ES-T006 Antivirus - Servers
- ES-T007 Library Automation - Software
- ES-T008 Network & Phone - Ridgeview
- ES-T009 Library Automation - Server
- ES-T010 Desktop Computers - Phase 3
- ES-T011 Network & Phone - Douglass
- ES-T012 Mobile Labs - Phase 1
- ES-T013 Network & Phone - New John Marshall
- ES-T014 Network & Phone - Martin Luther King Jr
- ES-T015 Network & Phone - Wheeler Phase 2
- ES-T016 Network & Phone - Telstar
- ES-T017 Network Inspections - Ridgeview, Telestar, Douglass, John Marshall, MLK, Wheeler Phase 2, U.S. Grant
- ES-T018 Network & Phone - U.S. Grant
- ES-T019 Desktop Computers - Phase 4/5/6
- ES-T020 Network Printers
- ES-T021 Network & Phone - Horace Mann
- ES-T022 Network & Phone - Douglass Stadium
- ES-T023 Network & Phone - Oklahoma Centennial
- ES-T024 Network & Phone - Edgemere
- ES-T025 Network & Phone - Quail Creek
- ES-T026 Network & Phone - Bodine
- ES-T027 Network & Phone - Willow Brook
- ES-T028 Network & Phone - Gatewood
- ES-T029 Network & Phone - Heronville
- ES-T030 Network & Phone - Adams
- ES-T031 Hoover, Coolidge, Lee, Stand Watie, Shidler, Nichols Hills, Green Pastures, Pierce, Edwards, Fillmore
- ES-T032 Mobile Labs - Phase 2
- ES-T033 Desktop Computers - Phase 7
- ES-T034 Network & Phone - Mark Twain
- ES-T035 Desktop Computers - Phase 8
- ES-T036 Network & Phones - Belle Isle, Buchanan, Capitol Hill HS, Classen SAS, Eugene Field, Hawthorne, Hillcrest, Linwood, Northeast Academy, Northwest Classen HS, Southeast HS, Southern Hills, Thelma Parks, West Nichols Hills
- ES-T037 Desktop Computers - Phase 9
- ES-T038 Network & Phones - Arthur, Cleveland, Hayes, Independence, Monroe, Oakridge, Parmelee, Prairie Queen, Rancho Village, Rockwood, Sequoyah
- ES-T039 Network & Phones - Capitol Hill Elementary, Columbus at Jackson, Emerson, Jefferson, Rogers, Roosevelt, Spencer
- ES-T040 Cesar Chavez Desktop Computers, Mobile Labs, Network Printers
- ES-T041 John Rex – Desktop Computers (100), Mobile Labs (Laptop Computers - 48) Networked Printers (2)
- ES-T042 John Rex – Desktop Computers (100), Mobile Labs (Laptop Computers - 48) Networked Printers (2)

Legend	
Task Percentage Complete	50%
Task Complete	X
Task Not Applicable	-

**Completed Transportation Projects**

- ES-0009 Bus Purchase Project (Mini Type A Buses)
- ES-0016 Bus Purchase Project (Large Type C Buses)
- ES-0025 Bus Purchase Project (Large Type C Buses)
- ES-0026 Bus Purchase Project (Mini Type A Buses)

2007 Bond Projects		Project Requirements	Issue Architectural RFP	Authorization to Negotiate	Contract Approval	Schematic Design	Preliminary Report	Final Plans	Construction Bids	Award Construction Contract	Construction Progress	Substantial Completion
Proj. No.	Project											
S7-0002A	Nichols Hills ES Gymnasium	X	X	X	X	-	X	X	X	X	95%	
S7-0007	Heronville ES Gymnasium	X	X	X	X	-	X	X	X	X	85%	
	Fillmore ES Gymnasium	X	X	X	X	-	X	X	X	X	70%	
	Prairie Queen ES Gymnasium	X	X	X	X	-	X	X	X	X	60%	
	Rockwood ES Gymnasium	X	X	X	X	-	X	X	X	X	70%	
	Eugene Field ES Gymnasium	X	X	X	X	-	X	X	X	X	55%	
	Edwards ES Gymnasium	X	X	X	X	-	X	X	X	X	90%	
S7-0008	Lee ES Gymnasium	X	X	X	X	-	X	X	X	X		
	Britton ES Gymnasium	X	X	X	X	-	X	X	X	X		
	Arthur ES Gymnasium	X	X	X	X	-	X	X	X	X		
	Parks ES Gymnasium	X	X	X	X	-	X	X	X	X		
	Willow Brook ES Classrooms	X	X	X	X	-	X	X	X	X		
S7-0009	Hawthorne ES Gymnasium	X	X	X	X	-	X	X	X			
	Sequoyah ES Gymnasium	X	X	X	X	-	X	X	X			
	North Highland ES Gymnasium	X	X	X	X	-	X	X				
	Linwood ES Gymnasium	X	X	X	X	-	X	X	X			
	Ridgeview ES Gymnasium	X	X	X	X	-	X	X				
S7-0010	Quail Creek ES Gymnasium	X	X	X	X	-	X					
	Cleveland ES Gymnasium	X	X	X	X	-	X					
	Shidler ES Gymnasium	X	X	X	X	-	X					
	Rancho Village ES Gymnasium	X	X	X	X	-	X					
	Western Village ES Gymnasium	X	X	X	X	-	X					
S7-0011	Green Pastures ES Gymnasium	X	X	X		-						
	Spencer ES Gymnasium	X	X	X		-						
	Edgemere ES Gymnasium	X	X	X		-						
	Wilson ES Gymnasium	X	X	X		-						
S7-0012	Taft HS Stadium	X	X	X	X	-	X	X	X	X	95%	
S7-0012B	Speegle HS Stadium Visitor Stands	X	X	X	X	-	X	X	X	X	X	X

**Completed 2007 Bond Projects**

- S7-0001 Coolidge ES Classrooms & Gymnasium  
Van Buren ES Classroom & Gymnasium  
Hayes ES Classrooms & Gymnasium
- S7-0002 Wheeler ES Classrooms  
West Nicholes Hills ES Classrooms & Gymnasium  
Monroe ES Classrooms & Gymnasium
- S7-0003 Parmelee ES Classrooms & Gymnasium  
Hillcrest ES Classrooms & Gymnasium  
Pierce ES Classrooms & Gymnasium
- S7-0004 Adams ES Classrooms  
Adams ES Gymnasium  
Bodine ES Classrooms  
Bodine ES Gymnasium  
Horace Mann ES Classrooms  
Horace Mann ES Gymnasium  
Kaiser ES Classrooms  
Kaiser ES Gymnasium
- S7-0005 Mark Twain ES Classrooms & Gymnasium  
Putnam Heights ES Classrooms & Gymnasium  
Southern Hills ES Classrooms & Gymnasium  
Stand Watie ES Classrooms & Gymnasium
- S7-0006 Buchanan ES Classrooms & Gymnasium  
Gatewood ES Classrooms & Gymnasium  
Johnson ES Classrooms & Gymnasium  
Oakridge ES Classrooms & Gymnasium
- S7-0012A Speegle HS Stadium

Legend	
Task Percentage Complete	50%
Task Complete	X
Task Not Applicable	-



Monthly  
Project  
Matrix

January 2016

Sales Tax Projects		Architects	Contractors
Proj. No.	Project		
ES-0001	Martin Luther King Jr. Elementary School	The Architectural Partnership (TAP)	Timberlake Construction
ES-0002	Wheeler Elementary School-Renovation-Ph I	Architects In Partnership (AIP)	J.L. Walker Construction
ES-0002A	Wheeler Elementary School- Addition-Ph II	Architects In Partnership (AIP)	J.L. Walker Construction
ES-0003	Early Start Roof No. 1	Architectural Roofing Consultants	Axtell Roofing
ES-0004/5	Early Start Fire Alarm No. 1	Michael Mahaffey & Associates	Network Alarm Services
ES-0006/7	Early Start Fire Alarm No. 2	Cobb Architecture, LLC	Network Alarm Services
ES-0008	Longfellow Elementary School Demolition	City of OKC - Public Works	Midwest Wrecking
ES-0010	Edgemere Elementary School	Meyer Architects	J.L. Walker Construction
ES-0011	Bodine Elementary School	Design Architects Plus, Inc.	Nashert Constructors, Inc.
ES-0012	Heronville Elementary School	JHBR Architects, Inc.	Globe Construction Co.
ES-0013	Gatewood Elementary School	Cavin Design Group	WL McNatt
ES-0014	Horace Mann Elementary School	Howard & Associates	Downey Contracting, LLC
ES-0015	Wilson Elementary School	Studio Architecture	WL McNatt
ES-0018	Cesar Chavez Elementary School	Frankfurt-Short-Bruza	Wynn Construction
ES-0018A	Cesar Chavez Early Site Grading	Frankfurt-Short-Bruza	C. Watts and Sons Construction Co.
ES-0019A	Early Start Sales Tax Roof No. 2	Michael Mahaffey & Associates	Standard Roofing Company
ES-0019B	Early Start Sales Tax Roof No. 2	Michael Mahaffey & Associates	Axtell Roofing Co., Inc.
ES-0019C	Early Start Sales Tax Roof No. 2	Michael Mahaffey & Associates	Oklahoma Roofing & Sheet Metal
ES-0020	Early Start Chiller	Design Architects Plus, Inc.	Hunter Mechanical
ES-0021	Britton Elementary School	Richard R. Brown & Associates	WL McNatt
ES-0022	North Highland Elementary School	Kaighn Associates Architects	Miller-Tippens Construction, LLC
ES-0023	Adams Elementary School	Boynton Williams & Associates	Wynn Construction Co., Inc.
ES-0027	Mark Twain Elementary School	LWPB Architects & Planners, P.C.	Downey Contracting, LLC
ES-0028	Putnam Heights Elementary School	The Small Group	J.L. Walker Construction
ES-0029	Quail Creek Elementary School	Howard & Associates	J.L. Walker Construction
ES-0030	Kaiser Elementary School	HSE Architects	WL McNatt
ES-0031	Hoover Elementary School	Renaissance Architects	Downey Contracting, LLC
ES-0032	Coolidge Elementary School	JHBR Architects, Inc.	Atlas General Contractors, LLC
ES-0033	Fillmore Elementary School	Meyer Architects	WL McNatt
ES-0034	Lee Elementary School	Boynton Williams & Associates	Downey Contracting, LLC
ES-0035	New Downtown Elementary School	TAP Architecture	Gail Armstrong Construction, Inc.
ES-0036	Administration Building	Glover, Smith, Bode, Inc.	
ES-0037	Stand Watie Elementary School	Mass Architects	Atlas General Contractors, LLC
ES-0038	Shidler Elementary School	Crafton Tull Sparks Architects	TDC Construction Company
ES-0039	Nichols Hills Elementary School	Hornbeek Blatt Architects	Boldt Construction
ES-0040	Green Pastures Elementary School	Design Architects Plus, Inc.	D.H. French Construction
ES-0041	Pierce Elementary School	The Stacy Group	Miller-Tippens Construction Company
ES-0042	Edwards Elementary School	Howard & Associates	Atlas General Contractors, LLC
ES-0042A	Edwards Drainage Improvements	Jacobs Engineering Group, Inc.	
ES-0043	Hillcrest Elementary School	Cavin Design Group	J.L. Walker Construction
ES-0044	Early Start Sales Tax Roof	State of Oklahoma/City of OKC	Oklahoma Roofing
ES-0046	Linwood Elementary School	Hornbeek Blatt Architects	WL McNatt
ES-0047	Thelma R. Parks Elementary School	Boynton Williams & Associates	TDC Construction Company
ES-0048	Belle Isle Middle School	Renaissance Architects	Shiloh Enterprises, Inc.
ES-0049	Buchanan Elementary School	The Stacy Group	J.L. Walker Construction
ES-0050	Eugene Field Elementary School	The Architectural Partnership (TAP)	J.L. Walker Construction
ES-0050A	Eugene Field Elementary School Roof	The Architectural Partnership (TAP)	Downey Contracting, LLC
ES-0051	Southern Hills Elementary School	The Architectural Partnership (TAP)	J.L. Walker Construction
ES-0052	Hawthorne Elementary School	Mass Architects	WL McNatt
ES-0053	Oakridge Elementary School	HSE Architects	J.L. Walker Construction
ES-0054	Prairie Queen Elementary School	Howard & Associates	J.L. Walker Construction
ES-0055	Sequoyah Elementary School	Glover, Smith, Bode, Inc.	Atlas General Contractors, LLC
ES-0056	West Nichols Hills Elementary School	Hornbeek Blatt Architects	J.L. Walker Construction
ES-0057	Cleveland Elementary School	Hornbeek Blatt Architects	J.L. Walker Construction
ES-0058	Monroe Elementary School	MODA Architecture, Inc.	WL McNatt
ES-0059	Parmelee Elementary School	JHBR Architects, Inc.	Atlas General Contractors
ES-0060	Independence Charter Middle School	Bockus Payne	WL McNatt
ES-0061	Rancho Village Elementary School	TAP Architecture	Globe Construction
ES-0062	Hayes Elementary School	LWPB Architects & Planners, P.C.	J.L. Walker Construction



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ES-0063	Arthur Elementary School	Boynton Williams & Associates	WL McNatt
ES-0064	Rockwood Elementary School	Mass Architects	Atlas General Contractors
ES-0065	Spencer Elementary School	Cavin Design Group	Anderson and House
ES-0066	Capitol Hill Elementary School	Glover, Smith, Bode, Inc.	Wynn Construction
ES-0067	Columbus at Jackson Elementary School	Howard & Associates	Gail Armstrong Construction, Inc.
ES-0068	Rogers Middle School	Crafton Tull Sparks Architects	Anderson and House
ES-0069	Webster Middle School	Mass Architects	WL McNatt
ES-0070	Taft Middle School	MODA Architecture, Inc.	WL McNatt
ES-0071	Jefferson Middle School	Meyer Architects	Wynn Construction
ES-0072	Roosevelt Middle School	JHBR Architects, Inc.	WL McNatt
ES-0074	Early Start Fire Alarms No. 3	C.H. Guernsey	Wiring Solutions
ES-0075	Early Start Fire Alarms No. 3	HSE Architects	Simplex Grinnell
ES-0075A	Oakridge Fire Alarm	HSE Architects	Kingdom Alarm
ES-0075B	Early Start Fire Alarm Group III (2) Annexes	HSE Architects	Simplex Grinnell
ES-0076	Davis Demolition	City of OKC - Public Works	K&M Dirt Services, LLC
ES-0077	Southeast High School Construction*	Architects In Partnership (AIP)	Anderson and House
ES-0078	NW Classen High School Construction*	Crafton Tull Sparks Architects	WL McNatt
ES-0079	Emerson Alternative	The Small Group	Shiloh Enterprises, Inc.
ES-0080	Northeast Academy*	LWPB Architects & Planners, P.C.	Wynn Construction Co., Inc.
ES-0082	Cesar Chavez Elementary School Classrooms/Gym	MA+ Architecture, LLC	

\*Project also a Bond Project

Bond Projects		Architects	Contractors
Proj. No.	Project		
EB-0001	Douglass High School	LWPB Architects & Planners, P.C.	Boldt Construction
EB-0002	Star Spencer High School	Boynton Williams & Associates	Anderson and House
EB-0003	Oklahoma Centennial High School - Phase I	Triad Design Group, Inc.	Wynn Construction Co., Inc.
EB-0003G	Oklahoma Centennial High School - Phase 2	Triad Design Group, Inc.	Wynn Construction Co., Inc.
EB-0003A	Oklahoma Centennial HS Re-Roof	Triad Design Group, Inc.	Standard Roofing Co.
EB-0003B	Oklahoma Centennial HS ES Paving & Water	Triad Design Group, Inc.	Connelly Paving Co.
EB-0003C	Oklahoma Centennial HS ES Chiller Acquisition	Triad Design Group, Inc.	York/R.B. Akins
EB-0003D	Oklahoma Centennial HS ES Boiler Acquisition	Triad Design Group, Inc.	Federal Corporation
EB-0003E	Oklahoma Centennial HS ES Electrical Switchboard	Triad Design Group, Inc.	Delta Electrical Contractors
EB-0003H	Oklahoma Centennial Sound and Lighting	Triad Design Group, Inc.	Electrical Technologies, Inc.
EB-0004	Early Start Fire Alarm	Cobb Architecture, LLC	Control Fire Systems
EB-0005	U.S. Grant High School	Allen Brown Architects	Boldt Construction
EB-0005A	U.S. Grant High School Demolition and Site Clear	Allen Brown Architects	Midwest Wrecking
EB-0006	Early Start Roof No. 1	MBK	Mid-America Roofing
EB-0007	New John Marshall High School	Glover, Smith, Bode, Inc.	Boldt Construction
EB-0008	Ridgeview Elementary School	HSE Architects	Wynn Construction Co., Inc.
EB-0009	Telstar Elementary School	Hite-McCoy Architects	M.L. Young Construction, LLC
EB-0010	Willow Brook Elementary School	Crafton Tull Sparks Architects	Young General Constructors, LLC
EB-0011	Early Start Roof	Glover Architects	Standard Home and Industry, Inc
EB-0012	Douglass Early Site Package	LWPB Architects & Planners, P.C.	M&M Wrecking, Inc.
EB-0013	Capitol Hill High School	Meyer Architects Plus	WL McNatt
EB-0014	Classen SAS	HSE Architects	Atlas General Contractors, LLC
EB-0015	Northeast Academy*	LWPB Architects & Planners, P.C.	Wynn Construction Co., Inc.
EB-0016	Southeast High School*	Architects In Partnership (AIP)	Anderson and House
EB-0017	Emerson Alternative	The Small Group	Shiloh Enterprises, Inc.
EB-0018	NW Classen High School*	Crafton Tull Sparks Architects	WL McNatt
EB-0020	Johnson Elementary School	Architecture, Inc.	Globe Construction

\*Project also a Sales Tax Project



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2007 Bond Projects		Architects	Contractors
Proj. No.	Project		
S7-0001	Coolidge, Van Buren and Hayes Elementary Schools	JHBR Architects	Globe Construction
S7-0002	Wheeler, Monroe, Nichols Hills and West Nichols Hills Elementary Schools	Hornbeek Blatt Architects	W. L. McNatt and Company
S7-0003	Parmelee, Hillcrest and Pierce Elementary Schools	JHBR Architects	J. L. Walker Construction, Inc.
S7-0004	Adams, Bodine, Horace Mann and Kaiser Elementary Schools	Bockus Payne	Reeder General Contractors, Inc.
S7-0005	Mark Twain, Putnam Heights, Southern Hills and Stand Watie Elementary Schools	MODA Architecture, Inc.	Reeder General Contractors, Inc.
S7-0006	Buchanan, Gatewood, Johnson and Oakridge Elementary Schools	Design Architects Plus, Inc.	W. L. McNatt and Company
S7-0007	Heronville, Fillmore, Prairie Queen, Rockwood, Edwards and Eugene Field Elementary Schools	Renaissance Architects, LLC	SGS, LLC
S7-0008	Lee, Britton, Arthur, Parks and Willow Brook Elementary Schools	Cavin Design Group	Shiloh Enterprises/W.L. McNatt & Co.
S7-0009	Hawthorne, Sequoyah, North Highland, Linwood and Ridgeview Elementary Schools	Design Architects Plus, In .	
S7-0010	Quail Creek, Cleveland, Shidler, Rancho Village and Western Village Elementary Schools	Mass Architects, Inc.	
S7-0011	Green Pastures, Spencer, Edgemere and Wilson Elementary Schools	JHBR Architects	
S7-0012	Taft High School Stadium	MA+ Architecture, LLC	Atlas General Contractors, LLC
S7-0012A	Speegle High School Stadium	MA+ Architecture, LLC	Silvercliff
S7-0012B	Speegle Stadium Visitor's Bleachers	MA+ Architecture, LLC	Jim Cooley Construction, LLC
S7-0013	Capitol Hill HS Field House Fire Supply	MA+ Architecture, LLC	Anderson & House, Inc.